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LaBranchet CoInc.

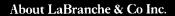
STRENGTH TECHNOLOGY EXPERIENCE SERVICE 2001

Minual Report

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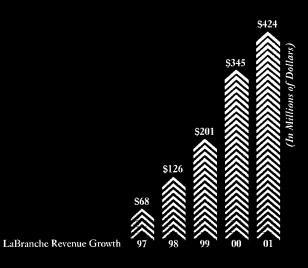
Founded in 1924, our LaBranche & Co. LLC subsidiary is the Specialist for 648 companies, nine of which are in the Dow Jones Industrial Average and 103 of which are in the S&P 500 Index, and is the Specialist for 122 AMEX-Listed options.

## LaBranche & Co Inc. and Subsidiaries

### Selected Financial & Operational Data

FOR THE YEARS ENDED DECEMBER 31,	2001	2000	1999
Income Statement Data: Revenues Net Income	\$ 424.1 \$ 71.6	\$ 344.8 \$ 81.9	\$201.0 \$ 29.0
Balance Sheet Data:			
Working Capital	\$ 485.6	\$ 366.5	\$229.5
Total Assets	\$2,000.8	\$1,004.1	\$505.9
Total Long-Term Debt	\$ 429.2	\$ 397.8	\$162.3
Stockholders' Equity	\$ 928.4	\$ 370.9	\$252.0
Operational Data:			
Number of Our NYSE Common Stock Listings	591	386	271
Total Share Volume on the NYSE of Our Specialist Stocks (in Billions)	76	53	26
Total Dollar Volume on the NYSE of Our Specialist Stocks (in Billions)	\$ 2,519	\$ 2,213	\$1,209
NYSE Average Daily Trading Share Volume (in Millions)	1,240	1,042	809
Number of Our AMEX Common Stock Listings	57		
Number of Our AMEX Option Listings	122	21	

(In Millions, Except for Operational Data)



### 2001 Annual Report/To Our Shareholders

### LaBranche PCoInc.



Michael LaBranche Chairman, President and CEO

was a year of many accomplishments for LaBranche & Co Inc.
We continued to successfully execute our growth strategy

through acquisitions and build on our internal operating strengths to consolidate our position of leadership in the Specialist business. Against a backdrop of an economy in recession and a substantial downward adjustment in the valuation of world equity markets, we remained solidly profitable while providing customers with the most transparent, fair and liquid markets anywhere. We moved forward in our efforts to harness technology in bringing customers closer to the point of sale. In testimony to the dedication and resilience of our professionals and the soundness of our operating platform, we opened trading four business days after the terrorist attack of September 11, handling several successive days of record volumes.

Financial Results: Revenues rose 23% to \$424 million from \$345 million in 2000. Net income was \$72 million, or \$1.13 per fully diluted share, versus \$82 million, or \$1.69 per fully diluted share, in 2000. Cash earnings increased to \$105 million from \$102 million the previous year. Per share cash earnings were \$1.85 versus \$2.10 in 2000. All per share results reflect an increase in weighted-average shares outstanding to 56.9 million from 48.6 million.

LaBranche & CoInc.

>LaBranche & Co Inc.

LaBranche & Co. LLC

LaBranche Financial Services, Inc.

Continued Progress: In 2001, we consolidated our leadership position on the New York Stock Exchange through both acquisitions and internal business development. In March, we completed the acquisition of ROBB PECK McCOOEY Financial Services, Inc., which added 129 companies to the LaBranche list of specialist stocks. In September, we purchased from R. Adrian Company, LLC and Freedom Specialist Inc. the interest in our joint specialist account that we did not previously own, bringing in 29 additional stock listings. We acquired Bocklet & Company, LLC in October, which acted as Specialist for 60 companies. Through these transactions, we added 218 companies to our specialist stock list, including three from the Dow Jones Industrial Average and 32 from the S&P 500 Index.

Our ability to demonstrate to newly listed companies our strengths in service and market quality is equally important to our future. I am pleased to report that in 2001, LaBranche was selected as Specialist by the management of 26 companies.

In August, the Company expanded its presence on the American Stock Exchange by acquiring the business of Cranmer & Cranmer, which acted as

Specialist for 52 AMEX-listed companies as well as 85 options, many of which are among the AMEX's most active. This transaction increased the number of options we handle to 122, giving us more product diversification in a dynamic marketplace.

LaBranche has built a strong presence in the equity markets as a result of a cohesive strategy. The listed auction market is the most transparent and beneficial system for market participants, as well as publicly-traded companies. It is our objective to stay at the forefront of the stock execution business as it evolves. We are confident that our position in the marketplace will serve your interests well into the future.

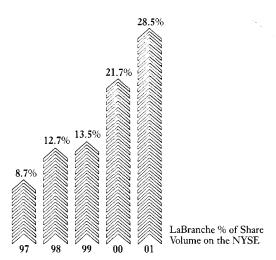
Michael LaBranche

Chairman, President and CEO

Michael Carbonda

March 18, 2002





echnology has made the Specialist role in the listed markets more important than ever.

As Specialist, we hold a unique position in the auction market system, bringing together buyers and sellers and meeting our obligation to maintain fair and orderly markets in the stocks we trade.

The role of the Specialist has continued to evolve with the changing financial markets. Dramatic changes in daily trading volumes have required the application of new and robust technologies. Greater trading volumes and volatility have made a strong and growing capital position essential for success as a Specialist. The changes in financial markets over the past 25 years have placed greater value on timely information – and listed companies have increasingly looked to their Specialist to stay on top of market developments.

LaBranche's strength lies in its ability to serve listed companies in both traditional and new ways. We've led the way with new technologies, greatly increased our corporate relations staff and expanded our service offerings. Our commitment to deliver unmatched service to listed companies has enabled us to become the leading Specialist on the New York Stock Exchange.

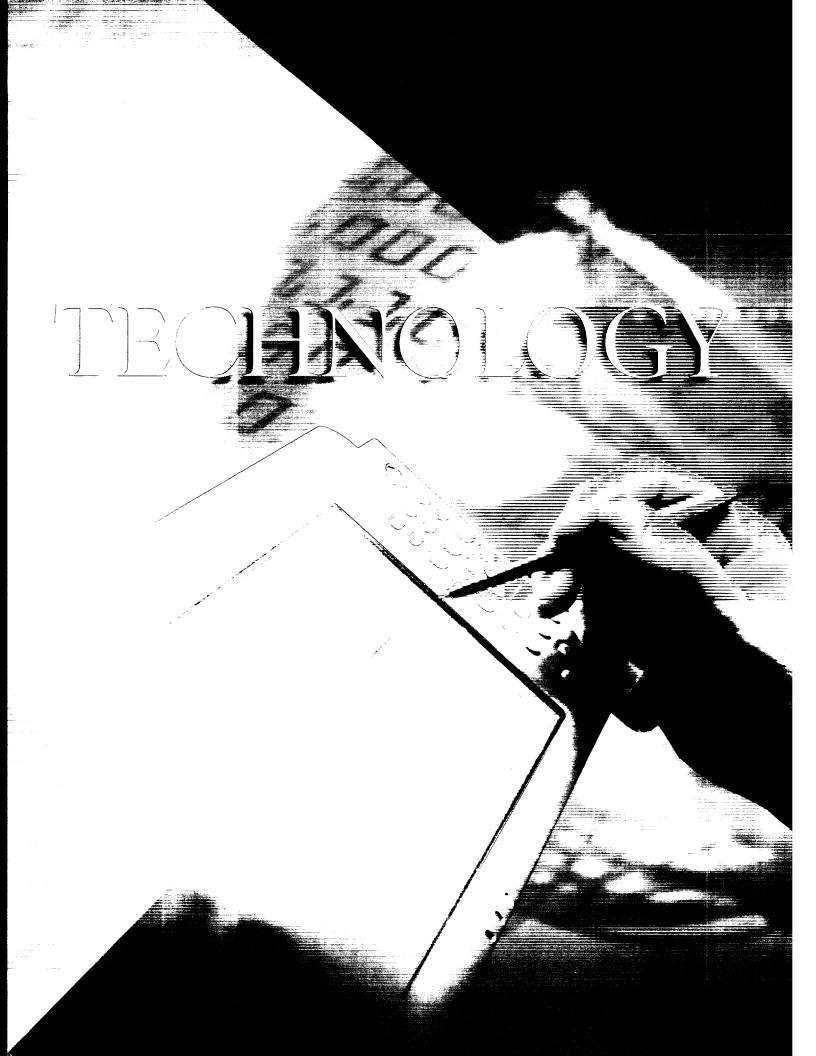
In 2001, LaBranche ranked first among Specialists by several important measures: dollar volume, share volume, and total number of NYSElisted companies. LaBranche also established a solid presence on the American Stock Exchange in options and equities. In response to our clients' growing needs, we also developed a substantial clearing operation, which is now part of our LaBranche Financial Services, Inc. subsidiary.

LaBranche acts as Specialist for 648 listed companies. The combined market capitalization of the companies LaBranche represents is approximately \$4.6 trillion — almost 60% higher than the market capitalization of Nasdaq and greater than the combined market value of the companies listed on the Tokyo and London Stock Exchanges. As the number-one ranked NYSE Specialist in both ADR trading volume and trading value, LaBranche is also an undisputed leader in global trading.

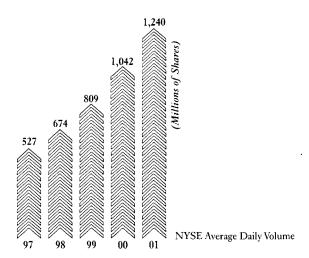
In recent years, the strength of LaBranche's NYSE franchise has increased through both acquisitions and organic growth. The listed companies we represent include some of the largest and most recognized names in business: 37 rank among the world's 100 largest corporations based on market capitalization, 103 are included in the S&P 500 Index and nine listed companies are components of the Dow Jones Industrial Average.

To build upon its strengths, LaBranche successfully generates capital. As of December 31, 2001, the Company's capitalization was approximately \$1.4 billion. Our strong financial position enables us to make better markets for listed companies while giving us the resources to pursue growth plans.





### LaBranche v CoInc.



n 2001, LaBranche handled trades of more than 27 billion principal shares. Today, the New York Stock Exchange's SuperDot electronic system delivers about 92% of all orders to the Exchange. These statistics underscore the fact that while the Specialist business will always be about people, it is also, increasingly, about technology. Indeed, LaBranche's commitment to technology has been a large part of its success. Technology also holds an important place in the Company's strategy for growth, as it seeks to further enhance the superior performance of the auction market with increased speed and transparency.

Technology will continue to be applied in ways that facilitate higher trading volumes and enhance the efficiency of the auction market through increased speed and greater transparency.

The benefits of disaster recovery planning were proven in the aftermath of the horrible events of September 11. When the market reopened on September 17, the Company's systems processed a record number of trades without a hitch.

LaBranche's approach to technology is clear: effectively apply innovations in communications and data processing in ways that bring customers closer to the markets. That was the strategy behind our decision to merge ROBB PECK McCOOEY Clearing Corporation, Henderson Brothers, Inc., and Internet Trading Technologies, Inc. (ITTI) in December 2001. The new division, called LaBranche Financial Services, Inc. (LFSI), is focused on providing straight-through processing – and quickly getting point of sale information to customers.

LFSI offers the sophisticated technology of Universal Trader® to its customers. This easy-to-use Web-based order management and delivery platform gives clients a direct, efficient and low-cost multidestinational connection to the point of sale on the NYSE floor and other markets. LFSI's brokers on the NYSE floor are also equipped with technologically advanced handheld devices that allow for wireless trading, including the receipt of trade executions and confirmations. Working with the NYSE's advanced platform, we have pioneered developments in this capability. In addition, this technology platform can provide institutional clients a clear picture of current trading activity on the Floor of the Exchange.

LaBranche has long believed that technology will be applied in ways that result in higher trading volumes and enhance the efficiency of the auction market. We remain confident that the Company is in a strong position to benefit from technological change.



nkfurter Allgemeine Zeitung

Frankfurter Allgemeine

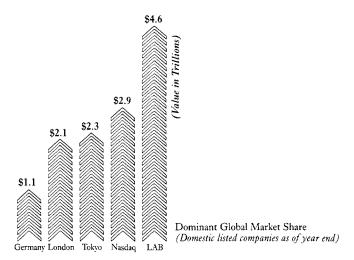
Finanzmarkt heute

EURO STOXX 50 Indexpunit.

STOCKS

Wirtschaftliche Entwicklung

### LaBranche FoInc.



ach day, LaBranche's more than 100 Specialists confront myriad situations in the stocks of the companies they represent – from order imbalances at the open or close to periods of extreme market volatility. In such a rapidly changing and fast-paced environment, the value of experience is paramount to making strong markets, minimizing volatility and significantly improving liquidity in our listed companies' stocks.

Over the decades, LaBranche has created an organization where experience is recognized and rewarded. This is evident throughout the Company, from the intensive training programs for trading assistants to our industry-leading corporate relations team to senior management, where executives have an average of more than 30 years of relevant experience. The Company's ability to make superior markets in its clients' stocks is a direct result of the honed skills of its professionals.

The caliber of the LaBranche team has enabled the Company to grow by successfully, swiftly and effectively integrating acquisitions. Through 11 acquisitions over the past five years, we have welcomed many seasoned Specialists to the LaBranche team. We also have implemented significant initiatives to ensure that all of our listed companies, including those that came to LaBranche through acquisitions, receive

the highest-quality service. Our depth of experience has given us the ability to effectively deploy our human resources not only in the trading venues but throughout the Company.

In addition to our experienced NYSE

Specialists, LaBranche has floor team captains who are charged with monitoring activities throughout the day.

Strategically positioned throughout our trading posts, the captains observe trades and constantly review real-time trading positions through our information systems.

They are also readily available to assist Specialists when unusual situations or market conditions arise.

Perhaps nothing exemplifies the value of experience more than our special situations teams. These teams are assembled and deployed to address unusually challenging or market-moving events, such as mergers and acquisitions, unanticipated corporate events or initial public offerings. Comprised of experienced Specialists and trading assistants under the watchful eye of a LaBranche floor captain, the team is deployed as needed to ensure that LaBranche meets all of its obligations to the companies it serves.

LaBranche remains committed to providing the training, support and resources to ensure that listed companies continue to benefit from the experience of people throughout the Company.







t LaBranche, our definition of service is broad and we are deeply committed to providing the highest-quality service.

To LaBranche, service is about making superior markets for listed company stocks, keeping their senior management apprised of important market trends and building and maintaining a strong technological infrastructure that makes effective service delivery possible. Individual attention, backed by the strong capital position and resources of the industry leader, are the hallmarks of LaBranche's service focus.

Our Specialists and corporate relations team provide individual attention to companies and important insights on their stocks, their industries and general market trends.

With their perspective derived from the marketplace, Specialists are a unique source of real-time news and analysis for listed companies.

Along with the firm's dedicated corporate relations team, LaBranche Specialists provide companies with important insights on the market, their stocks and

the industries in which they operate. To keep a step ahead, our corporate relations team has grown significantly over the years and provides excellent services to our listed companies.

LaBranche's corporate services includes hosting a Listed Company Conference that reviews important developments in the securities industry, shareholder value issues and other topics of significance to the senior management of listed companies. We maintain a comprehensive web site with up-to-date information on developments impacting our listed companies and their shareholders. To monitor our performance, we also commission an independent research firm to survey listed companies. Our service has continued to receive overwhelmingly positive marks. This is a reflection of the dedicated individuals at our firm. Equally important, this is a measure of the effective processes and practices we have in place to ensure not only that we meet our obligations to listed companies, but that we meet our own demanding service standards as well.

LaBranche recognizes that its continuing success depends upon meeting the changing needs of listed companies and other clients – today and into the future.

NEW Y	ORK STOCK EXCHANGE	ARI	Arden Realty Group, Inc.	BBR	Butler Manufacturing Co.
	ION STOCK LISTINGS	ACK	Armstrong Holdings, Inc.	CWP	Cable and Wireless plc
KDE	4 Kids Entertainment, Inc.	T	AT&T Corp.	CDT	Cable Design Technologies
ABB	ABB Limited	AWE	AT&T Wireless Group	CDN	Cadence Design Systems, Inc.
ABN	ABN AMRO Holding N.V.	CGO	Atlas Air Worldwide Holdings, Inc.	CPT	Camden Property Trust
AIF	Acceptance Insurance	ATO	Atmos Energy Corporation	COF	Capital One Financial
	Company, Inc.	ANZ	Australia & New Zealand	001	Corporation
ACG	ACM Income Fund, Inc.	71112	Banking Group, Ltd.	CSU	Capital Senior Living
ATU	Actuant Corp.	OST	Austria Fund (The)		Corporation
ADX	Adams Express Company (The)	ALV	Autoliy Inc.	CAE	Cascade Corporation
ADO	Adecco S.A.	AV	Avaya Inc.	CLS	Celestica Inc.
ASF	Administaff, Inc.	AVY	Avery Dennison Corporation	CX	Cemex S.A. de C.V.
RKY	Adolph Coors Company	BEZ	Baldor Electric Company	CXP	Centex Construction
AAP	Advance Auto Parts, Inc.	BBV	Banco Bilbao Vizcaya		Products, Inc.
MKT	Advanced Marketing	,	Argentaria S.A.	CTX	Centex Corporation
	Services, Inc.	BCH	Banco de Chile	CKP	Checkpoint Systems, Inc.
ASX	Advanced Semiconductor	ITU	Banco Itau S.A.	CPG	Chelsea Property Group, Inc.
	Engineering Inc.	SAN	Banco Santiago	CSK	Chesapeake Corporation
AG	AGCO Corp.	CIB	Bancolombia S.A.	CHK	Chesapeake Energy Corporation
	Agere Systems Inc.	IRE	Bank of Ireland Group	CVX	Chevron Texaco Corporation
A	Agilent Technologies, Inc.	ВМО	Bank of Montreal	SNP	China Petroleum & Chemical
APS	Alamosa Holdings, Inc.	BN	Banta Corporation		Corporation
ALK	Alaska Air Group, Inc.	ABX	Barrick Gold Corporation	CHZ	Chittenden Corporation
AIN	Albany International Corp.	BOL	Bausch & Lomb Inc.	CI	Cigna Corporation
ARE	Alexandria Real Estate Equities, Inc.	BWC	Belden Inc.	CIN	Cinergy Corp.
Y	Alleghany Corporation	BMS	Bemis Company, Inc.	KMX	Circuit City Stores, Inc
AGN	Allergan, Inc.	BNG	Benetton Group, S.p.A.		CarMax Group
ALE	Allete, Inc.	BER	Berkley (W.R.) Corporation	CC	Circuit City Stores, Inc
AWF	Alliance World Dollar	BRK/A	Berkshire Hathaway, Inc Class A	CZN	Circuit City Group Citizens Communications
	Government Fund II, Inc.	BRK/B	Berkshire Hathaway, Inc Class B	CZIV	Company
ATK	Alliant Techsystems Inc.	BRY	Berry Petroleum Company	CBC	Clark/Bardes, Inc.
AFC	Allmerica Financial Corporation	BJ	BJ's Wholesale Club, Inc.	CCU	Clear Channel Communications,
ALS	Alstom S.A.	BSD	BlackRock Strategic Municipal		Inc.
ACH	Aluminum Corporation of China		Trust (The)	CNH	CNH Global N.V.
AWA	America West Holdings	BBI	Blockbuster Inc.	CIF	Colonial Intermediate High
	Corporation	BLT	Blount International, Inc.		Income Fund
AEP	American Electric Power	BMM	BMC Industries, Inc.	CMA	Comerica Incorporated
4.37D	Company	BMC	BMC Software, Inc.	FIX	Comfort Systems USA Inc.
AXP	American Express Company	BEI	Boardwalk Equities Inc.	CFB	Commercial Federal
AFG	American Financial Group, Inc.	RST	Boca Resorts Inc.		Corporation
ARL INV	American Realty Investors, Inc. American Residential	BWA	Borg Warner Inc.	CTV	Commscope, Inc.
IINV	Investment Trust, Inc.	BTF	Boulder Total Return Fund Inc.	GGY	Compagnie Generale de
AWK	American Water Works	BOY	Boykin Lodging Company	A 1037	Geophysique S.A.
11111	Company, Inc.	BRP	Brasil Telecom Participacoes S.A.	ABV	Companhia de Bebidas Das Americas
AML	AMLI Residential Properties	BTM	Brasil Telecom S.A.	ARV/C	Companhia de Bebidas Das
	Trust	BRE	BRE Properties, Inc.	1110 17 C	Americas – Class C
APN	Applica Incorporated	BMY	Bristol-Myers Squibb Company	CIG	Companhia Energetica de
AIT	Applied Industrial	BGY	British Energy plc		Minas Gerais
	Technologies, Inc.	BRO	Brown & Brown, Inc.	CTC	Compania de
APW	APW Ltd.	BWS	Brown Shoe Company, Inc.		Telecommunicaciones de
ADM	Archer-Daniels-Midland	BF/A	Brown-Forman Corp Class A		Chile S.A.
ASN	Company Archstone-Smith Trust	BF/B	Brown-Forman Corp Class B	ELP	Compania Paranaense de
NICA	ATCHSONE-SMITH TRUST	BPL	Buckeye Partners, L.P.		Energia-COPEL

CPQ	Compaq Computer Corporation	DD	E.I. du Pont de Nemours	GTY	Getty Realty Corp.
CSC	Computer Sciences Corporation		and Company	GSK	GlaxoSmithKline plc
CIX	CompX International Inc.	EMN	Eastman Chemical Company	GLB	Glenborough Realty Trust
CFD	Conseco Strategic Income Fund	EK	Eastman Kodak Company		Incorporated
CNC	Conseco, Inc.	ECL	Ecolab, Inc.	GHI	Global High Income Dollar
CGX	Consolidated Graphics, Inc.	ELK	Elcor Corp.		Fund, Inc.
CAL	Continental Airlines, Inc.	ERJ	Embraer Empresa Brasileira de	GPN	Global Payments Inc.
COO	Cooper Companies Inc.		Aeronautica S.A.	GSB	Golden State Bancorp Inc.
CDA	Cordiant Communications	ETF	Emerging Markets	GT	Goodyear Tire & Rubber
	Group plc		Telecommunications Fund, Inc.	GOT	Company (The)
CPO	Corn Products International, Inc.	EMR	Emerson Electric Co.	GGG	Gottschalks, Inc. Graco Inc.
CRN	Cornell Corrections, Inc.	ICA	Empresas ICA Sociedad Controladora	GVA	Granite Construction
CNO	Cornerstone Propane	ELE		OVA	Incorporated
	Partners, L.P.		Endesa, S.A.	GPK	Graphic Packaging International
COY	Corporate High Yield Fund	EN	Enel S.p.A.		Corporation
CPV	Correctional Properties Trust	E	Eni S.p.A. Ennis Business Forms, Inc.	GCS	Gray Communications Systems
CJR	Corus Entertainment Inc.	EBF	,	GCS/B	Gray Communications
CUZ	Cousin's Properties Inc.	ETR	Entergy Corporation		Systems - Class B
CVH	Coventry Health Care	ENZ	Enzo Biochem, Inc.	GFR	Great American Financial
CR	Crane Co.	ENT	Equant N.V.		Resources, Inc.
	Crawford & Company - Class A	EQT	Equitable Resources, Inc.	GLK	Great Lakes Chemical Corp.
CRD/B	Crawford & Company - Class B	EQS	Equus II Incorporated	GL	Great Lakes REIT
CIK	Credit Suisse Asset	ESS	Essex Property Trust, Inc.	GNI	Great Northern Iron Ore
	Management Income Fund	EL	Estee Lauder Companies Inc.	OTTE	Properties
CK	Crompton Corporation	EXC	Exelon Corporation	GXP	Great Plains Energy Incorporated
CRO	Crown Pacific Partners, L.P.		Extendicare, Inc Class A	GMP	Green Mountain Power
CSX	CSX Corporation	XOM	Exxon Mobil Corporation	OMI	Corporation
CFR	Cullen/Frost Bankers, Inc.	FDS	FactSet Research Systems, Inc.	ASR	Grupo Aeroportuario del
CVS	CVS Corporation	FIC	Fair, Isaac & Company, Inc.		Sureste, S.A. de C.V.
DCX	DaimlerChrysler AG	FRE	Federal Home Loan Mortgage Corp.	IMY	Grupo Imsa, S.A. de C.V.
DRF	Dan River Inc.	FMO	Federal Mogul Corp.	TV	Grupo Televisa, S.A.
DF	Dean Foods Company	FRT	Federal Realty Investment Trust	GSH	Guangshen Railway Company
DGF	Delaware Investments Global	FSS	Federal Signal Corporation		Limited
DAT	Div. & Inc. Fund	FII	Federated Investors, Inc.	GRL	Gulf Indonesia Resources Ltd.
DAL	Delta Air Lines, Inc.	FMK	FiberMark, Inc.	GSE	Gundle/SLT Environmental, Inc.
DEL	Deltic Timber Corporation	FDC	First Data Corp.	HRB	H&R Block, Inc.
DFS	Department 56, Inc.	FF	First Financial Fund, Inc.	HNZ	H.J. Heinz Company
DEO	Diageo plc	FTN	First Tennessee National	HAE	Haemonetics Corporation
DL	Dial Corporation (The)	1 111	Corporation	HAL	Halliburton Co.
DYS	Distribucion Y Servicio D&S S.A.	FUR	First Union Real Estate Equity	JH	Harland (John H.) Co.
DG DI	Dollar General Corporation		& Mortgage Investments	HSC	Harsco Corporation
DJ	Dow Jones & Company, Inc.	FLE	Fleetwood Enterprises, Inc.	HIG	Hartford Financial Services
DQE	DQE, Inc.	FLS	Flowserve Corporation		Group, Inc.
DHF	Dreyfus High Yield Strategies Fund	FTS	Footstar, Inc.	HVT	Haverty Furniture
DSM	Dreyfus Strategic Municipal	F	Ford Motor Corp.	LIVT /A	Companies, Inc. Haverty Furniture Companies,
DSM	Bond Fund, Inc.	FWC	Foster Wheeler Ltd.	ΠVI/Λ	Inc Class A
LEO	Dreyfus Strategic	FOX	Fox Entertainment Group, Inc.	HE	Hawaiian Electric Industries, Inc.
_ *	Municipals, Inc.	GPS	Gap, Inc. (The)	HCC	HCC Insurance Holdings, Inc.
DST	DST Systems, Inc.	GCO	Genesco Inc.	HR	Healthcare Realty Trust
DTE	DTE Energy Company	GGC	Georgia Gulf Corp.	HXL	Hexcel Corporation
DRE	Duke Realty Corporation	GGB	Gerdau S.A.	HRH	HILB Rogal & Hamilton
DVI	DVI, Inc.	GER	Germany Fund Inc.		Company

LICD	Hismania Ducadosatina	I OI	La Ovinta Comonation	MNIA	Minnocote Municipal
HSP	Hispanic Broadcasting Corporation	LQI LRW	La Quinta Corporation  Labor Ready, Inc.	MNA	Minnesota Municipal Term Trust
HI	Household International, Inc.	LFL	Lan Chile S.A.	GRO	Mississippi Chemical
HWL	Howell Corporation	LHO	LaSalle Hotel Properties	9119	Corporation
HBC	HSBC Holdings plc	LAQ	Latin American Investment	OOM	mmO2
HNP	Huaneng Power International,	13.102	Fund, Inc. (The)	MHK	Mohawk Industries, Inc.
	Inc.	LEE	Lee Enterprises, Incorporated	MNY	MONY Group Inc. (The)
HYC	Hypercom Corporation	LEH	Lehman Brothers Holdings, Inc.	MOG/A	Moog, Inc Class A
HTR	Hyperion Total Return Fund	LII	Lennox International, Inc.	MOG/E	8 Moog, Inc Class B
IEX	IDEX Corporation	LXP	Lexington Corporate Properties	MCL	Moore Corporation Ltd.
IMN	Imation Corp.		Trust	MGC	Morgan Grenfell
IBA	Industrias Bachoco S.A. de C.V.	LNN	Lindsay Manufacturing Co.		Smallcap Fund
ING	ING Groep N.V.	LIN	Linens N' Things	IIC	Morgan Stanley California
IEE	Integrated Electrical Services	LYG	Lloyds TSB Group plc		Insured Income Trust
ICM	Internacional de Ceramica, S.A.	LDG	Longs Drug Stores, Inc.	MWD	Morgan Stanley Dean
	de C.V.	LOR	Loral Space and		Witter & Co.
IAL	International Aluminum Corp.		Communications Ltd.	MSD	Morgan Stanley Emerging
IMC	International Multi-Foods	LOW	Lowes Companies, Inc.	MCD	Markets Debt Fund, Inc.
	Corporation	LU	Lucent Technologies Inc.	MGB	Morgan Stanley Global Opportunity Bond Fund, Inc.
IRS	IRSA Inversiones y	LYO	Lyondell Chemical Company	YLT	Morgan Stanley High Income
	Representaciones S.A.	MTB	M&T Bank Corporation	ILI	Advantage Trust II
ITA	Italy Fund, Inc.	MRD	MacDermid, Incorporated	ICB	Morgan Stanley Income
J	J Net Enterprises, Inc.	TUC	Mac-Gray Corporation		Securities Inc.
JEC	Jacobs Engineering Group Incorporated	MTA	Magyar Tavkozlesi RT ("MATAV")	IMB	Morgan Stanley Insured
JFC	Jardine Fleming China Region	MHY	Managed High Income	0.7.0	Municipal Bond Trust
	Fund, Inc.		Portfolio, Inc.	OIC	Morgan Stanley Muni Income
JEF	Jefferies Group, Inc.	MTU	Managed Municipal	ION	Opportunity Trust III  Morgan Stanley New York
JS	Jefferson Smurfit Group plc		Portfolio II, Inc.	IQN	Quality Municipal Securities
JCC	Jilin Chemical Industrial Co. Ltd.	MMU	Managed Municipals	IQT	Morgan Stanley Quality
JLG	JLG Industries, Inc.	HCR	Portfolio Inc.  Manor Care, Inc.	1021	Municipal Investment Trust
JAS/A	Jo-Ann Stores, Inc Class A	MAN	Manpower Inc.	MHF	Municipal High Income Fund
JAS/B	Jo-Ann Stores, Inc Class B	MTZ	MasTec, Inc.	MNP	Municipal Partners Fund Inc.
PPF	John Hancock Patriot Preferred	MXO	Maxtor Corporation	MVT	Munivest Fund II, Inc.
	Dividend Fund	MWV	MeadWestvaco Corporation	MIY	Muniyield Michigan Insured
JW/A	John Wiley & Sons, Inc Class A	MDT	Medtronic, Inc.		Fund Inc.
JW/B	John Wiley & Sons, Inc Class B	MRK	Merck & Co., Inc.	MQT	Muniyield Quality Fund II Inc.
JLL	Jones Lang LaSalle Incorporated	MCY	Mercury General Corp.	MUR	Murphy Oil Corp.
JRC	Journal Register Company	MDP	Meredith Corp.	MYK	Mykrolis Corporation
KPP	Kaneb Pipeline Partners, L.P.	TMR	Meridian Resource	MYL	Mylan Laboratories Inc.
KSL	Kaneb Services LLC		Corporation (The)	NAB	National Australia Bank, Ltd.
KCS	KCS Energy Inc.	MSB	Mesabi Trust CTFS	NDC	National Data Corporation
KWD	Kellwood Co.	MX	Metso Corporation	IRL	New Ireland Fund, Inc.
KM	Kmart Corporation	MXE	Mexico Equity & Income Fund	NXL	New Plan Excel Realty Trust, Inc.
KE	Koger Equity Inc.	MFI	MicroFinancial Inc.	NWS	News Corporation Limited (The)
PHG	Koninklijke Philips Electronics N.V.	MAA	Mid-America Apartment Communities, Inc.	NWS/A	News Corporation Limited Voting ADS (The)
KB	Kookmin Bank	MRR	Mid-Atlantic Realty Trust	NKE	Nike, Inc.
KFY	Korn/Ferry International	MZ	Milacron Inc.	NTT	Nippon Telegraph and
KFT	Kraft Foods Inc.	MLR	Miller Industries, Inc.		Telephone Corporation
KKD	Krispy Kreme Doughnuts, Inc.	MIL	Millipore Corporation	NI	NiSource Inc.
KR	Kroger Co. (The)	MMM	Minnesota Mining &	NL	NL Industries, Inc.
KUB	Kubota Corporation		Manufacturing Company	NBL	Noble Affiliates, Inc.

NE	Noble Drilling Corn	PFO	Professed Income Opportunity	SJI	South Jarsey Industries Inc
NOK	Noble Drilling Corp. Nokia Corporation	PFU	Preferred Income Opportunity Fund Inc.	SOA	South Jersey Industries Inc. Southern Africa Fund, Inc.
NMR	Nomura Holdings, Inc.	PLD	ProLogis Trust	SSS	Sovran Self Storage, Inc.
NTL	Nortel Inversora S.A.	POI	Protection One, Inc.	ST	SPS Technologies, Inc.
NOR	Northwestern Corporation	PEG	Public Service Enterprise Group	STJ	St. Jude Medical, Inc.
NVS	Novartis AG	ILO	Incorporated	SPC	St. Paul Companies, Inc. (The)
NUS	Nu Skin Enterprises, Inc.	PUB	Publicis Group S.A.	STT	State Street Corporation
NUE	Nucor Corporation	PTM	Putnam Managed High	LVB	Steinway Musical
NUI	NUI Corporation		Yield Trust	СИВ	Instruments, Inc.
NXC	Nuveen California Tax Free	PMO	Putnam Municipal	SM	Sulzer Medica
IVAC	Fund, Inc.		Opportunities Trust	SIH	Sun International Hotels Limited
NNC	Nuveen NC Premium Income	PWR	Quanta Services, Inc.	SU	Suncor Energy Inc.
	Municipal Fund	IQW	Quebecor World Inc.	STI	SunTrust Banks, Inc.
NNJ	Nuveen NJ Premium Income	STR	Questar Corporation	SBL	Symbol Technologies, Inc.
	Municipal Fund, Inc.	LQ	Quinenco, S.A.	TWN	Taiwan Fund, Inc.
NXP	Nuveen Select Tax Free Income	Q	Qwest Communications	TSM	Taiwan Semiconductor
	Portfolio		International		Manufacturing Company Ltd.
OO	Oakley Inc.	RDN	Radian Group, Inc.	TCO	Taubman Centers, Inc.
ODP	Office Depot, Inc.	RRC	Range Resources Corporation	CVT	TCW Convertible Securities
OGE	OGE Energy Corp.	RCS	RCM Strategic Global		Fund, Inc.
OMM	OMI Corporation		Government Fund, Inc.	TLD	TDS A/S
OCR	Omnicare, Inc.	ROG	Rogers Corporation	TKP	Technip-Coflexip
OCQ	Oneida Ltd.	ROU	Rouge Industries, Inc.	TSU	Tele Celular Sul
OFG	Oriental Financial Group Inc.	RAM	Royal Appliance		Participacoes S.A.
OCA	Orthodontic Centers of		Manufacturing Co.	TRO	Tele Centro Oeste Celular
	America, Inc.	KPN	Royal PTT Nederland N.V.		Participacoes S.A.
OHP	Oxford Health Plans, Inc.	RYL	Ryland Group, Inc. (The)	TBE	Tele Leste Celular
BOH	Pacific Century Financial	SFP	Salton, Inc.	ZEN HE	Participacoes S.A.
DDE	Corporation	SJT	San Juan Basin Royalty Trust	TNE	Tele Norte Leste Participacoes S.ATELEMAR
PRE	PartnerRe Ltd.	IMI	SANPAOLO IMI S.p.A.	TSD	Tele Sudeste Celular
POG	Patina Oil & Gas Corporation	SBC	SBC Communications Inc.	130	Participações S.A.
PY	Pechiney S.A.	SCV/A	Scania AB - Class A	TEO	Telecom Argentina Stet-France
PDX	Pediatrix Medical Group, Inc.	SCV/B	Scania AB - Class B	1.50	Telecom S.A.
PNN	Penn Engineering & Manufacturing Corp.	SGP	Schering-Plough Corp.	TBH	Telecomunicacoes Brasileiras S.A.
PNNA	Penn Engineering &	SLB	Schlumberger Limited	TSP	Telecomunicacoes de São
FININA	Manufacturing Corp Class A	SPI	Scottish Power plc		Paulo S.A.
PVA	Penn Virginia Corporation	LBF	Scudder Global High	TFX	Teleflex Incorporated
PVR	Penn Virginia Resource		Income Fund	TAR	Telefonica de Argentina S.A.
1 110	Partners, L.P.	SAF	Scudder New Asia Fund, Inc.	TDP	Telefonica del Peru S.A.
PBG	Pepsi Bottling Group, Inc.	SJR	Shaw Communications Inc.	TMX	Telefonos de Mexico, S.A. de C.V.
PC	Perez Companc S.A.	SKO	ShopKo Stores, Inc.	TMB	Telemig Celular Participacoes S.A.
PBT	Permain Basin Royalty Trust	SDT	Siderca SAIC	TCP	Telesp Celular Participacoes S.A.
PTR	PetroChina Company Limited	SRP	Sierra Pacific Resources	TU	Telus Corporation
MO	Philip Morris Companies Inc.	SLT	Silverline Technologies Limited	GIM	Templeton Global Income Fund
PHI	Philippine Long Distance	SPG	Simon Property Group, Inc.	TRF	Templeton Russia Fund, Inc.
	Telephone Co.	SHI	Sinopec Shanghai Petrochemical	TXI	Texas Industries, Inc.
PVH	Phillips-Van Heusen Corporation		Co. Ltd.	TPL	Texas Pacific Land Trust
PIR	Pier 1 Imports, Inc.	PKS	Six Flags Inc.	TGX	Theragenics Corporation
PVC	PlanVista Corporation	SKX	Skechers U.S.A., Inc.	TNB	Thomas & Betts Corporation
PT	Portugal Telecom S.A.	SNN	Smith & Nephew plc	TNM	Thomas Nelson, Inc.
PPG	PPG Industries, Inc.	AOS	Smith (A.O.) Corporation	TNM/E	B Thomas Nelson, Inc Class B
PCP	Precision Castparts Corp.	SAH	Sonic Automotive, Inc.	TJX	TJX Companies, Inc. (The)
PFD	Preferred Income Fund Inc.	BID	Sotheby's Holdings, Inc.	TOT	TotalFinaElf S.A.

TWR	Tower Automotive	WST	West Pharmaceutical Services, Inc.	НСТ	Hector Communications
TM	Toyota Motor Corporation	WEH	WestCoast Hospitality		Corporation
TP	TPG N.V.		Corporation	HT	Hersha Hospitality Trust
TAC	TransAlta Corporation	WR	Western Resources, Inc.	IRN	iDine Rewards Network, Inc.
TRE	Tremont Corporation	WRC	Westport Resources Corporation	ISV	Insite Vision, Inc.
TRB	Tribune Company	WHR	Whirlpool Corporation	JAX	J. Alexander's Corporation
TRW	TRW Inc.	WTM	White Mountain Insurance	KYF	Kentucky First Bancorp, Inc.
TZA	TV Azteca, S.A. de C.V.		Group, Inc.	KGC.B	Kinam Gold, Inc.
TYC	Tyco International Ltd.	JWL	Whitehall Jewellers, Inc.	KPG	King Power Intl Group Ltd.
TSN	Tyson Foods, Inc.	WGO	Winnebago Industries, Inc.	KCG	Kinross Gold Corporation
USB	U.S. Bancorp	WLV	Wolverine Tube, Inc.	LB	LaBarge, Inc.
UIL	UIL Holdings Corporation	WWW	Wolverine World Wide, Inc.	LGF	Lions Gate Entertainment Corp.
UB	UnionBanCal Corporation	WPS	WPS Resources Corporation	MWP	Markwest Hydrocarbon, Inc.
UDR	United Dominion Realty Trust	WYN	Wyndham International Inc.	TOX	Medtox Scientific, Inc.
UMC	United Microelectronics	XNR	Xanser Corporation	MMG	Metromedia International
	Corporation	XEL	Xcel Energy, Inc.		Group, Inc.
UPS	United Parcel Service, Inc.	YCC	Yankee Candle Company, Inc.	MAJ	Michael Anthony Jewelers
UHT	Universal Health Realty		(The)	MSL	Midsouth Bancorp, Inc.
	Income Trust	YRK	York International Corporation	MNB	Minnesota Muni Term Trust Ll
UHS	Universal Health Services, Inc.	ZNT	Zenith National Insurance Corp.	NBR	Nabors Industries Inc.
UNM	UnumProvident Corporation	ZMH	Zimmer Holdings, Inc.	NBY	NBC Capital Corp.
UPM	UPM-Kymmene Corporation			NBN	Northeast Bankcorp
VCI	Valassis Communications	AMERI	ICAN STOCK EXCHANGE	OHB	Orleans Homebuilders, Inc.
VLI	Valero L.P.	COMM	ION STOCK LISTINGS	PAE	Peace Arch Entertainment
VKA	Van Kampen Advantage	CAS	A. M. Castle & Co.		Group, Inc.
	Municipal Income Trust	AGT	Aimglobal Technologies Co, Inc.	PEX	PetroCorp, Inc.
VQC	Van Kampen American Capital	AMK	American Technical Ceramics	PHX	Photoelectron Corporation
	CA Quality Muni Trust	AXC	Ampex Corp. DE - Class A	PCD	Planetcad, Inc.
VKQ	Van Kampen Municipal Trust	BHO	B&H Ocean Carriers Ltd.	PLC	PLC Systems, Inc.
VNM	Van Kampen NY Quality	BHB	Bar Harbor Bankshares	PYR	PYR Energy Corporation
VTN	Municipal Trust Van Kampen Trust for	BHL	Berkshire Hills Bancorp, Inc.	RTK	Rentech, Inc.
VIIN	Investment Grade NY Munis	YFM	Big City Radio, Inc.	RUN	Reunion Industries, Inc.
VAR	Varian Medical Systems, Inc.	BIO	Bio-Rad Laboratories Inc Class A	RCF	Rica Foods, Inc.
VIA/A	Viacom Inc Class A	BIO.B	Bio-Rad Laboratories Inc Class B	SEV	Seven Seas Petroleum, Inc.
VIA/B	Viacom Inc Class B	BDE	Brilliant Digital Enterprises, Inc.	SIF	SIFCO Industries, Inc.
VVI	Viad Corp.	CBJ	Cambior, Inc.	SMD	Singing Machine Company, Inc.
VG	Viasystems Group, Inc.	CAU	Canyon Resources Corporation		(The)
VIP	Vimpel-Communications	CAA	Capital Alliance Income	SBI	Smith Barney Investors Inter
VC	Visteon Corporation		Trust Ltd.		Muni Fund
VCP	Votorantim Celulose e Papel S.A.	SCB	Community Bankshares, Inc.	SSN	Sonus Corp.
WNC	Wabash National Corporation	CYL	Community Capital Corporation	SRN	Southern Banc Company, Inc.
WB	Wachovia Corporation	CO	Corrpro Companies, Inc.		(The)
WAK	Wackenhut Corporation - Class A	COR	Cortex Pharmaceuticals	SBB	Sussex Bancorp
WAKB	Wackenhut Corporation - Class B	CVV	CVD Equipment Corporation	TAG	Tag-It Pacific, Inc.
WHC	Wackenhut Corrections	HIR	Diversified Corporate	TLL	Teletouch Communications, Inc.
	Corporation		Resources, Inc.	TGC	Tengasco, Inc.
WPO	Washington Post Co. (The)	DXT	Dixon Ticonderoga Company	TPY	Tipperary Corp.
WMI	Waste Management, Inc.	EAG	Eagle Broadband, Inc.	TMG	Transmontaigne, Inc.
WPI	Watson Pharmaceuticals, Inc.	ECO	Echo Bay Mines Ltd.	TTG	Tutogen Medical, Inc.
WMO	Wausau-Mosinee Paper	EXM	Excel Maritime Carriers Ltd.	UXP	U.S. Exploration, Inc.
	Corporation	EZMA	E-Z-Em Inc Class A	UNB	Union Bankshares, Inc.
WCI	WCI Communities, Inc.	EZMB	E-Z-Em Inc Class B	VRA	Viragen, Inc.
WFC	Wells Fargo & Company	GEL	Genesis Energy L.P.	WTT	Wireless Telecom Group, Inc.

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# Management's Discussion and Analysis of Financial Condition and Results of Operations overview

Organized in 1999 in connection with the reorganization of LaBranche & Co. from partnership to corporate form and the related initial public offering of our common stock, LaBranche & Co Inc. is the sole member of LaBranche & Co. LLC and the sole stockholder of LFSI. Our subsidiary LaBranche & Co. LLC is one of the oldest and largest specialist firms on the NYSE, as well as a specialist on the AMEX. LFSI provides clearing, prime brokerage and execution services to both individual and institutional clients, including traders, professional investors and broker-dealers, direct access floor brokerage services. In addition, LFSI provides front-end order execution systems, analysis and reporting solutions for the wholesale securities market.

Our business has grown considerably during the past five years. We have accomplished this growth both internally and through acquisitions. Our revenues increased from \$49.9 million in 1996 to \$424.1 million in 2001, representing a compound annual growth rate of 53.4%. During the same period, we increased the number of our NYSE common stock listings from 125 to 591.

#### Revenues

Our revenues consist primarily of net gain earned from principal transactions in securities for which we act as specialist, and commissions revenue earned from specialist and clearance activities. Net gain on principal transactions represents trading gains net of trading losses and SEC transaction fees, and are earned by us when we act as principal buying and selling our specialist stocks and options. These revenues are primarily affected by changes in share volume and fluctuations in price of our specialist stocks and options. Commissions revenue consists primarily of fees we earn when our specialists act as agents to match buyers and sellers for limit orders executed by us on behalf of brokers after a specified period of time; we do not earn commissions when we match market orders. In addition, commissions revenue includes fees charged to customers for execution and clearance by our clearing subsidiaries, Henderson Brothers and RPM Clearing Corporation. Other revenue consists of interest income, fees charged to customers for use of the front-end order execution system developed by ITTI, proprietary trading revenues and earnings or losses from investments in a hedge fund and two joint specialist books. For the year ended December 31, 2001, net gain on principal transactions represented 80.4% of our total revenues, commissions revenue represented 14.8% of our total revenues, and other revenue represented 4.8% of our total revenues. The respective percentages for the prior year were 82.1%, 13.2% and 4.7%.

#### Expenses

Our largest operating expense is employee compensation and related benefits, which primarily consist of salaries and wages and profitability-based compensation. Profitability-based compensation includes compensation and benefits paid to managing directors, trading professionals and other employees based on our profitability.

Prior to our reorganization from partnership to corporate form in August 1999, a large portion of the compensation payments to our managing directors had not been presented as part of operating expenses. The aggregate amount of these compensation payments generally approximated the interest of LaB Investing Co. L.L.C., formerly the general partner of LaBranche & Co., in the income of LaBranche & Co., before managing directors' compensation. Generally, these payments of compensation were allocated among our managing directors based on their respective percentage interests in the profits of LaB Investing Co. L.L.C. Subsequent to the reorganization transactions, we include payments to managing directors in employee compensation and related benefits expense. Therefore, historical income before managing directors' compensation, limited partners' interest in earnings of subsidiary and provision for income taxes for 1999 and years prior, understates our operating costs when compared to our present corporate structure.

#### Reorganization Transactions

In August 1999, we reorganized from partnership to corporate form. Prior to the reorganization, we operated as LaBranche & Co., a limited partnership and LaB Investing Co. L.L.C., a limited liability company and the general partner of LaBranche & Co. As part of the reorganization, we redeemed limited partnership interests in LaBranche & Co. and redeemed or purchased all membership interests in LaB Investing Co. L.L.C. in exchange for a combination of cash, indebtedness and common stock of LaBranche & Co Inc. The redemption of the limited partnership interests was accounted for as a step acquisition under the purchase method of accounting. The excess of purchase price over the limited partners' capital accounts of \$127.4 million was allocated to intangible assets. Following the reorganization, LaBranche & Co Inc. became a holding corporation whose assets consisted primarily of ownership interests in LaBranche & Co. and LaB Investing Co. L.L.C. As of June 30, 2000, LaB Investing Co. L.L.C. was merged with and into LaBranche & Co. and on the same date, LaBranche & Co. converted into a limited liability company and changed its name to LaBranche & Co. LLC. As a result, LaBranche & Co Inc. became, and continues to be, the sole member of our specialist subsidiary, LaBranche & Co. LLC.

As of December 31, 2001 our Henderson Brothers and ITTI subsidiaries were merged with and into our RPM Clearing Corporation subsidiary. RPM Clearing Corporation then changed its name to LFSI in January 2002, of which LaBranche & Co Inc. is the sole shareholder.



As a partnership, we were not subject to U.S. federal, state and local income taxes, apart from the 4% New York City unincorporated business tax. As part of our restructuring to a corporation, we are subject to U.S. federal, state and local income taxes.

#### Completed Acquisitions

On March 13, 2001, we acquired all the outstanding capital stock of ITTI, a company that provides front-end order execution systems, analysis and reporting solutions for the wholesale securities dealer market. The results of the operations of ITTI have been included in our financial statements since March 14, 2001. The excess of purchase price over fair value of net tangible assets of approximately \$4.3 million was allocated to goodwill.

On March 15, 2001, we acquired RPM for an aggregate of approximately 6.9 million shares of our common stock and 100,000 shares of nonconvertible Series A preferred stock. In addition, each formerly outstanding RPM option was converted into an immediately exercisable option to purchase 98.778 shares of our common stock. The adjusted excess of purchase price over fair value of net tangible assets of approximately \$434.7 million was allocated to specialist stock list and goodwill. The results of the operations of RPM have been included in our financial statements since March 16, 2001. As a result of the exercise of replacement options granted to former RPM employees, we recorded a tax benefit not reflected through the results of operations of \$16.2 million for the year ended December 31, 2001.

On August 13, 2001, LaBranche & Co. LLC acquired all the assets relating to the AMEX stocks and options specialist operations of Cranmer for an aggregate of approximately \$9.2 million, 100,000 shares of our common stock and an amount equal to the equity capital of Cranmer, including the net value of Cranmer's open security positions on the closing date of the acquisition. The excess of purchase price over fair value of net tangible assets of approximately \$14.0 million was allocated to specialist stock list and goodwill. The results of the AMEX specialist operations formerly conducted by Cranmer have been included in our consolidated financial statements since August 14, 2001.

On September 20, 2001, LaBranche & Co. LLC acquired the interests in the Joint Book which it did not previously own for an aggregate of approximately \$13.6 million in cash, 54,750 shares of our common stock and an amount equal to Freedom's and Adrian's respective shares of the equity capital of the Joint Book on the closing date of the acquisition. The excess of purchase price over fair value of net tangible assets of approximately \$15.0 million was allocated to specialist stock list and goodwill. The results of the operations formerly conducted by the Joint Book in which we previously did not own an interest have been included in our consolidated financial statements since September 21, 2001.

On October 18, 2001, LaBranche & Co. LLC acquired Bocklet for an aggregate of \$20.0 million in cash, of which \$5.0 million was paid at the closing, \$5.0 million was paid on January 18, 2002, and \$5.0 million is payable on each of April 18, 2002 and July 18, 2002 and 1,100,000 shares of our common stock. In addition, an amount equal to the equity capital of Bocklet on the closing date of the acquisition will be paid in three equal installments of which approximately \$1.4 million was paid January 18, 2002 and the remaining amount will be paid six and nine months from the closing date. The excess of purchase price over fair value of net tangible assets of approximately \$53.4 million was allocated to specialist stock list and goodwill. The results of the operations formerly conducted by Bocklet have been included in our financial statements since October 19, 2001.

#### Recent Developments

In July 2001, the Financial Accounting Standards Board ("FASB") issued Statement of Financial Accounting Standards ("SFAS") No. 141, "Business Combinations" and No. 142, "Goodwill and Other Intangible Assets." SFAS No. 141 addresses financial accounting and reporting for goodwill and other intangible assets acquired in a business combination, requiring that the purchase method of accounting be used in all business combinations initiated after June 30, 2001. SFAS No. 142 addresses financial accounting and reporting for acquired goodwill and other intangible assets acquired individually or with a group of assets. The statement provides that intangible assets with indefinite useful lives will no longer be amortized, effective for fiscal years beginning after December 15, 2001 for intangible assets existing at June 30, 2001 or effective immediately for intangible assets acquired after June 30, 2001. Rather, these assets will be tested at least annually for impairment by applying a fair-value based test. In addition, intangible assets with finite useful lives continue to be amortized over their useful lives, which are no longer limited to 40 years. The provisions of SFAS No. 142 are effective for fiscal years beginning after December 15, 2001. Accordingly, commencing January 2002, we will cease amortization of recorded goodwill and intangible assets with indefinite useful lives and the amortization expense for these intangible assets will no longer be included in our results of operations. We do not anticipate incurring any impairment charges upon implementation of SFAS No. 142. However, it is possible that in the future, after periodic testing, we may incur impairment charges related to the carrying value of goodwill and intangible assets recorded in our financial statements.

In August 2001, FASB issued SFAS No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets." SFAS No. 144 addresses the financial accounting and reporting for the impairment or disposal of long-lived assets. SFAS No. 144 is effective for fiscal years beginning after December 15, 2001. We do not believe the implementation of SFAS No. 144 will have a material impact on our consolidated financial statements.

#### Critical Accounting Policies

All of our principal securities transactions and the related revenues and expenses are recorded on a trade date basis. Customer securities transactions and the related revenues and expenses are recorded on a settlement date basis, which does not differ materially from trade date basis. Securities owned and securities sold, but not yet purchased are reflected at market value and unrealized gains and losses are reflected in net gain on principal transactions.

Our balance sheet contains significant intangible assets. These intangible assets are comprised of our specialist stock lists, trade name and goodwill acquired in connection with our various acquisitions and the limited partner buyout that occurred in connection with our reorganization from partnership to corporate form in August 1999. The specialist stock lists and trade name are being amortized on a straight-line basis over 15 to 40 years and the goodwill is being amortized on a straight-line basis over 15 years. The allocations of purchase price and determinations of useful lives were based upon independent appraisals for all acquisitions through March 2001. In addition, the useful lives of the acquired specialist stock lists were determined based upon analysis of historical turnover characteristics of the specialist stocks comprising these lists. For acquisitions subsequent to March 2001, the allocations of purchase price and determinations of useful lives were based upon management analysis of revenues, consideration paid, common stock listings as well as other relevant data and ratios. This information was analyzed and compared to the results of the independent appraisals conducted on acquisitions prior to March 2001.

As discussed under "Recent Accounting Pronouncements," with the implementation of SFAS No. 142 we will no longer amortize goodwill and intangible assets with indefinite useful lives, which includes goodwill and trade name. Application of the non-amortization provisions of SFAS No. 142 is currently expected to result in an increase in results from operations of approximately \$28.2 million. Commencing 2002, we will perform periodic impairment tests on these assets to determine if there is a need to write them down. We do not anticipate incurring any impairment charges upon implementation of SFAS No. 142, but it is possible that in the future the carrying value of our goodwill and intangible assets may be reduced.

#### Repurchase of Our Preferred Stock

On January 18, 2002, we offered to repurchase up to 30,000 shares of our outstanding Series A preferred stock for \$1,000 per share, plus accrued and unpaid dividends up to but not including the date of purchase. On February 15, 2002, the offer expired, and on February 19, 2002, we purchased all the approximately 28,164 shares that had been tendered for approximately \$28.5 million, including accrued but unpaid dividends. As a result of the purchase, we recorded a one-time expense due to the acceleration of the discount accretion on the shares purchased of approximately \$1.5 million.

#### Trust DECS Offering

On February 8, 2002, certain managing directors of LaBranche & Co. LLC entered into prepaid forward contracts with DECS Trust IX, a statutory business trust, pursuant to which the trust agreed to purchase from the participating managing directors, on a date which is expected to be February 8, 2005, an aggregate of 3,800,000 shares of our common stock owned by these managing directors, subject to the terms and conditions set forth in the contracts. The trust concurrently sold 3,800,000 trust securities, known as DECS, to investors. We did not receive, nor will we receive, any portion of the proceeds from the sale of shares pursuant to the contracts or from the sale of the DECS. The participating managing directors bore responsibility for payment of the expenses incurred by them in connection with this transaction.

#### RESULTS OF OPERATIONS

The following table sets forth the statement of operations data for the years indicated as a percentage of total revenues:

FOR THE YEARS ENDED DECEMBER 31,	2001	2000	1999	
Revenues: / Net Gain on Principal Transactions	80.4%	82.1 %	75.1%	
Commissions	14.8	13.2	18.5	
Other	4.8	4.7	6.4	
Total Revenues	100.0	100.0	100.0	
Expenses:				
Employee Compensation and Related Benefits	26.1	25.7	17.0	
Interest	12.3	12.2	4.1	
Depreciation and Amortization of Intangibles	9.3	5.4	2.5	
Exchange, Clearing and Brokerage Fees	5.3	1.5	1.8	
Lease of Exchange Memberships	4.8	3.2	4.2	
Legal and Professional Fees	1.2	0.6	0.8	
Communications	1.1	0.4	0.6	\
Occupancy	0.9	0.4	0.5	
Other	2.0	2.4	1.5	4
Total Expenses before Managing Directors' Compensation, Limited Partners'				/
Interest in Earnings of Subsidiary and Provision for Income Taxes	63.0	51.8	33.0	
Income before Managing Directors' Compensation, Limited Partners' Interest			·	
in Earnings of Subsidiary and Provision for Income Taxes	37.0	48.2	67.0	
Managing Directors' Compensation	_	_	28.0	
Income before Limited Partners' Interest in Earnings of Subsidiary and			_	
Provision for Income Taxes	37.0	48.2	39.0	
Limited Partners' Interest in Earnings of Subsidiary	_	_	12.6	
Income before Provision for Income Taxes	37.0	48.2	26.4	
Provision for Income Taxes	20.1	24.6	11.9	
Net Income	16.9%	23.6 %	14.5%	

#### YEAR ENDED DECEMBER 31, 2001 COMPARED TO YEAR ENDED DECEMBER 31, 2000

#### Revenues

Total revenues increased 23.0% to \$424.1 million for 2001, from \$344.8 million for 2000, principally due to the increase in revenue from net gain on principal transactions. Net gain on principal transactions increased 20.5% to \$340.8 million for 2001, from \$282.9 million for 2000. This increase was due to the RPM, Joint Book and Bocklet acquisitions in March, September and October 2001, respectively, as a result of which we became the specialist for 218 additional common stock listings. In addition, increased share volume in principal trading in our specialist stocks traded on the NYSE also contributed to the increase in revenue. Our share volume as principal increased 51.1% to 27.2 billion shares for 2001, from 18.0 billion shares for 2000.

Commissions revenue increased 38.5% to \$62.9 million for 2001, from \$45.4 million for 2000. This increase was primarily due to an increase in commissions and clearance revenue earned by our Henderson Brothers and RPM Clearing Corporation subsidiaries. The share volume executed by us as agent in our specialist stocks increased 10.7% to 6.2 billion shares for 2001, from 5.6 billion shares for 2000. Despite the increase in share volume, competitive price pressures within the marketplace mitigated the increases in our clearance revenue.

Other revenue increased 24.2% to \$20.5 million for 2001, from \$16.5 million for 2000. This increase was primarily due to the revenues earned by our ITTI and RPM Clearing Corporation subsidiaries, as well as an increase in our interest income due to the investment of additional funds. These gains were offset by losses incurred by our investments in a hedge fund, joint trading books as well as other non-marketable investments.

#### Expenses

Total expenses before managing directors' compensation, limited partners' interest in earnings of subsidiary and provision for income taxes increased 50.1% to \$267.4 million for 2001 from \$178.2 million in 2000.

Employee compensation and related benefits increased 24.8% to \$110.8 million for 2001, from \$88.8 million for 2000. This increase was due to the RPM, Bocklet and other 2001 acquisitions, which increased our average headcount for the year by approximately 226 individuals. As a percentage of total revenues, employee compensation increased to 26.1% of total revenues for 2001, from 25.7% of total revenues for 2000.

Interest expense increased 24.1% to \$52.0 million for 2001, from \$41.9 million for 2000. This increase was primarily due to the assumption of approximately \$17.4 million and \$9.0 million of promissory notes and secured demand notes, respectively, in connection with the RPM acquisition. As of December 31, 2001, approximately \$14.1 million of the promissory notes were outstanding as the result of scheduled repayments throughout the year. The issuance of \$16.4 million of subordinated indebtedness in connection with the Bocklet acquisition also contributed to the increase. In addition, the increase was due to a full year of interest expense on \$250.0 million of indebtedness, incurred in connection with the Henderson Brothers and Webco acquisitions. As a percentage of total revenues, interest expense increased to 12.3% of total revenues for 2001, from 12.2% of total revenues for 2000.

Depreciation and amortization of intangibles expense increased 113.5% to \$39.5 million for 2001, from \$18.5 million for 2000. Amortization of intangibles increased as a result of the \$434.7 million of intangible assets recorded as a result of our acquisition of RPM. As a percentage of total revenues, depreciation and amortization of intangibles expense increased to 9.3% of total revenues for 2001, from 5.4% of total revenues for 2000.

Exchange, clearing and brokerage fees expense increased 339.2% to \$22.4 million for 2001, from \$5.1 million for 2000. This increase was primarily due to a new NYSE allocation fee, requiring specialist firms to share the cost of newly allocated listings on the NYSE, an increase in NYSE regulatory fees based on exchange seat use, an increase in exchange and brokerage fees related to our expanded execution and clearing business and an increase in trading volumes as a result of the RPM, Bocklet and other 2001 acquisitions. As a percentage of total revenues, exchange, clearing and brokerage fees expense increased to 5.3% of total revenues for 2001, from 1.5% of total revenues for 2000.

Lease of exchange memberships expense increased 88.1% to \$20.5 million for 2001, from \$10.9 million for 2000. This increase was due to the increase in the number of our NYSE leased memberships from 50 to 80, and to an increase in the average annual leasing cost of a membership from approximately \$276,000 to \$312,000. In addition, we also leased eight AMEX seats during 2001 as a result of the Cranmer acquisition. As a percentage of total revenues lease of exchange memberships expense increased to 4.8% of total revenues for 2001, from 3.2% of total revenues for 2000.

Legal and professional fees increased 163.2% to \$5.0 million for 2001, from \$1.9 million for 2000. This increase was primarily the result of professional fees incurred by our acquired subsidiaries ITTI and RPM Clearing Corporation, as well as an increase in legal, accounting and other professional fees in our existing businesses.

Communications expense increased 220.0% to \$4.8 million for 2001, from \$1.5 million for 2000. This increase was primarily the result of additional telephone, data retrieval and informational services utilized due to the growth of our business.

Occupancy expense increased 200.0% to \$3.9 million for 2001, from \$1.3 million for 2000. This increase was primarily the result of additional leased office space acquired in connection with the RPM acquisition as well as the general expansion of our business.

Other expenses increased 2.4% to \$8.5 million for 2001, from \$8.3 million for 2000. This increase was primarily due to an increase in advertising and promotional costs, and increased charitable contributions.

Income before Managing Directors' Compensation, Limited Partners' Earnings in Interest of Subsidiary and Provision for Income Taxes

Income before managing directors' compensation, limited partners' interest in earnings of subsidiary and before provision for income taxes decreased 5.9% to \$156.7 million for 2001, from \$166.6 million for the same period in 2000. This decrease was primarily due to an increase in employee compensation and related benefits expense, depreciation and amortization of intangibles, exchange, clearing and brokerage fees and other expenses as a result of our acquisitions in 2001, which was offset by an increase in revenues as a result of those acquisitions.

Income Taxes

Provision for income taxes increased 0.5 % to \$85.1 million for 2001, from \$84.7 million for 2000, due to an increase in nondeductible amortization of intangibles despite a decrease in income before provision for income taxes.

YEAR ENDED DECEMBER 31, 2000 COMPARED TO YEAR ENDED DECEMBER 31, 1999

Revenues

Total revenues increased 71.5% to \$344.8 million for 2000, from \$201.0 million for 1999, principally due to the increase in revenue from net gain on principal transactions. Net gain on principal transactions increased 87.4% to \$282.9 million for 2000, from \$151.0 million for 1999. This increase was primarily due to the Henderson Brothers and Webco acquisitions in March 2000, as a result of which we became the specialist for 147 additional common stock listings, as well as increased share volume in principal trading in our specialist stocks traded on the NYSE. Our share volume as principal increased 87.5% to 18.0 billion shares for 2000, from 9.6 billion shares for 1999.

Commissions revenue increased 22.0% to \$45.4 million for 2000, from \$37.2 million for 1999. This increase was primarily due to the increase in the number of our common stock listings as a result of the Henderson Brothers and Webco acquisitions and



to increased share volume in our specialist stocks traded on the NYSE in which we acted as agent. The share volume executed by us as agent in our specialist stocks increased 36.6% to 5.6 billion shares for 2000, from 4.1 billion shares for 1999.

Other revenue increased 28.9% to \$16.5 million for 2000, from \$12.8 million for 1999. This increase was primarily due to an increase in our interest income, which was also offset by a decrease in our proprietary trading revenues and other investments.

#### Expenses

Total expenses before managing directors' compensation, limited partners' interest in earnings of subsidiary and provision for income taxes increased 167.6% to \$178.2 million for 2000 from \$66.6 million for 1999.

Employee compensation and related benefits increased 158.9% to \$88.8 million for 2000, from \$34.3 million for 1999. This increase was primarily due to the inclusion of managing directors' salary, incentive-based compensation and related benefits in employee compensation subsequent to our reorganization, and due to the Henderson Brothers and Webco acquisitions that resulted in our employment of 97 additional individuals as of the respective acquisition dates. As a percentage of total revenues, employee compensation increased to 25.7% of total revenues for 2000, from 17.0% of total revenues for 1999.

Interest expense increased 404.8% to \$41.9 million for 2000, from \$8.3 million for 1999. This increase was primarily due to the issuance, in connection with the Henderson Brothers and Webco acquisitions, of \$250.0 million of indebtedness that began accruing interest on March 2, 2000. In addition, the increase was due to the issuance of \$116.4 million of indebtedness, in connection with our reorganization, that began accruing interest from August 24, 1999. As a percentage of total revenues, interest increased to 12.2% of total revenues for 2000, from 4.1% of total revenues for 1999.

Depreciation and amortization of intangibles expense increased 262.8% to \$18.5 million for 2000, from \$5.1 million for 1999. Amortization of intangibles increased as a result of the \$233.7 million of intangible assets recorded as a result of our acquisition of Henderson Brothers and Webco and incurring a full year of amortization of intangibles in 2000 related to the redemption of limited partnership interest in 1999. As a percentage of total revenues, depreciation and amortization of intangibles increased to 5.4% of total revenues for 2000, from 2.5% of total revenues for 1999.

Exchange, clearing and brokerage fees consist primarily of fees paid by us as a specialist to the NYSE and to clearing houses. Fees paid by us to the NYSE primarily include fees based on the volume of transactions executed as principal and as agent, as well as a flat annual fee. Exchange, clearing and brokerage fees expense increased 41.7% to \$5.1 million for 2000, from \$3.6 million for 1999. This increase was primarily due to the increased trading volumes as a result of the Henderson Brothers and Webco acquisitions.

Lease of exchange memberships expense increased 29.8% to \$10.9 million for 2000, from \$8.4 million for 1999. This increase was due to the increase in the number of leased memberships from 44 to 50, and was also due to an increase in the average annual leasing cost of a membership from approximately \$192,000 to \$276,000. As a percentage of total revenues, however, lease of exchange memberships decreased to 3.2% of total revenues for 2000, from 4.2% of total revenues for 1999.

Legal and professional fees increased 18.8% to \$1.9 million for 2000, from \$1.6 million for 1999. This increase was primarily the result of increased legal and filing fees associated with various filings and acquisitions.

Communications expense increased 25.0% to \$1.5 million for 2000, from \$1.2 million for 1999. This increase was primarily the result of additional telephone, data retrieval and informational services utilized due to the growth of our business.

Occupancy expense increased 30.0% to \$1.3 million for 2000, from \$1.0 million for 1999. This increase was primarily the result of the leasing of additional office space due to the Henderson Brothers and Webco acquisitions.

Other expenses increased 176.7% to \$8.3 million for 2000, from \$3.0 million for 1999. This increase was primarily due to additional fees incurred in connection with the increase and extension of our line-of-credit with a U.S. commercial bank, increased charitable contributions, as well as an increase in advertising and promotional costs.

Income before Managing Directors' Compensation, Limited Partners' Earnings in Interest of Subsidiary and Provision for Income Taxes

Income before managing directors' compensation, limited partners' interest in earnings of subsidiary and before provision for income taxes increased 23.9% to \$166.6 million for 2000, from \$134.5 million for the same period in 1999. This increase was primarily due to the additional revenues generated by the Henderson Brothers and Webco acquisitions which was offset by the inclusion of managing directors' salary and incentive-based compensation in employee compensation and related benefits and the additional interest and amortization of intangibles expense as a result of the acquisitions.

#### Income Taxes

Provision for income taxes increased 254.4% to \$84.7 million for 2000, from \$23.9 million for 1999, as a result of a full year of federal, state and local income taxes to which we are subject as a result of our reorganization from partnership to corporate form in 1999 and our increased profitability.

#### LIQUIDITY

As of December 31, 2001, we had \$2,000.8 million in assets, of which \$189.5 million consisted of cash and short-term investments primarily in government obligations and commercial paper maturing within three months, cash and securities segregated under federal regulations and overnight repurchase agreements. As of December 31, 2000, we had \$1,004.1 million in assets, of which \$287.6 million consisted of cash and short-term investments primarily in commercial paper maturing within three months and overnight repurchase agreements.

In January 2001, LaBranche & Co. LLC extended our \$200.0 million line-of-credit with a U.S. commercial bank until February 1, 2002 and extended it again in February 2002 until February 27, 2003. Amounts outstanding under the U.S. commercial bank credit facility would be secured by our inventory of specialist stocks and bear interest at the U.S. commercial bank's broker loan rate. To date, we have not utilized this facility. In order to maintain the availability of funds under this credit facility, we must comply with certain customary covenants.

As of December 31, 2001 and 2000, the subordinated indebtedness of LaBranche & Co. LLC aggregated \$66.0 million and \$41.9 million (excluding subordinated liabilities related to contributed exchange memberships), respectively. The \$66.0 million of outstanding subordinated indebtedness of LaBranche & Co. LLC on December 31, 2001 consisted of the following:

- \$35.0 million in senior subordinated notes,
  - \$20.0 of which were privately placed pursuant to note purchase agreements, mature on September 15, 2002 and bear interest at an annual rate of 8.17%, payable on a quarterly basis; and
  - \$15.0 million of which were privately placed pursuant to note purchase agreements, mature on June 3, 2008 and bear interest at an annual rate of 7.69%, payable on a quarterly basis.
- \$31.0 million in junior subordinated notes,
  - \$8.0 million of which were issued to former limited partners, family members of former employees and former equity owners of Bocklet and their respective family members. These notes mature on varying dates between the second half of 2002 and the first half of 2003 and bear interest at annual rates between 8.0% and 10.0%, payable on a quarterly basis;
  - \$9.0 million in secured demand note obligations which were assumed by LaBranche & Co. LLC in connection with our acquisition of RPM, \$1.0 million matures in April 2003 and \$8.0 million matures in June 2003 and bear interest at adjusting variable rates, payable monthly; and
  - \$14.0 million in secured demand note obligations to two former members of Bocklet, which were incurred in connection with our acquisition of Bocklet, bear interest at an annual rate of 10% and mature in October 2002.

The junior subordinated notes have automatic rollover provisions, which extend the maturities for an additional year, unless the lender provides at least seven months' advance notice prior to maturity. LaBranche & Co. LLC is also entitled to prepay the junior subordinated notes and the secured demand note obligations without penalty under the terms of the agreements relating thereto.

As of December 31, 2001, we had an aggregate of \$14.1 million of indebtedness outstanding, which we had assumed in connection with the RPM acquisition and which consisted of:

- \$3.0 million in subordinated notes issued to family members of former employees of RPM maturing between the first half of 2002 and the first half of 2006 and bearing interest at an annual rate between 9.0% and 12.5%, payable on a quarterly basis;
- a \$295,000 promissory note which has an automatic rollover provision that extends the maturity for an additional year, unless
  the lender provides notice at least 30 days prior to maturity, and which bears interest at an annual rate of 9.0% payable on a
  quarterly basis;
- \$8.5 million in promissory notes issued to former RPM employees and their family members. These notes are payable in equal annual installments on the anniversaries of issuance, mature between the second half of 2002 and the first half of 2005, and bear interest at annual rates ranging from 8.0% to 12.0%, payable on a quarterly basis; and
- \$2.3 million in notes representing deferred compensation owed to former RPM employees. These notes are payable in equal annual installments on the anniversaries of issuance, mature between the second half of 2002 and the second half of 2004 and bear interest at annual rates ranging from 9.5% to 10.0%, payable on a quarterly basis.

In connection with our acquisition of RPM, we issued 100,000 shares of our nonconvertible Series A preferred stock to the former stockholders of RPM. Each outstanding share of our Series A preferred stock entitles the holder to cumulative preferred cash dividends at an annual rate of 8% of the liquidation preference per share until the fourth anniversary of the closing of the merger, 10% until the fifth anniversary of the closing, and 10.8% thereafter. Dividends are payable on the first day of January and the first day of July of each year (or if such date is not a regular business day, then the next business day thereafter), with the first payment made on July 1, 2001. Dividends on the issued and outstanding shares of Series A preferred stock are preferred and cumulative and accrue daily from the date on which they were originally issued. On January 18, 2002, we offered to repurchase up to 30,000 shares of our outstanding



Series A preferred stock for \$1,000 per share, plus accrued and unpaid dividends up to but not including the date of purchase. On February 15, 2002, the offer expired, and on February 19, 2002 we purchased all the approximately 28,164 shares that had been tendered for a purchase price of approximately \$28.5 million including accrued but unpaid dividends. As of February 28, 2002, 71,836 shares of our Series A preferred stock were outstanding.

On August 24, 1999, we issued \$100.0 million aggregate principal amount of Senior Notes. The Senior Notes bear interest at a rate of 9½% annually and mature in August 2004. The indenture covering the Senior Notes includes certain covenants that, among other things, limit our ability to borrow money, pay dividends on our stock or purchase our stock, make investments, engage in transactions with stockholders and affiliates, create liens on our assets, and sell assets or engage in mergers and consolidations, except in accordance with certain specified conditions.

On August 24, 1999, in connection with our reorganization from partnership to corporate form, we issued a \$16.0 million senior note as partial payment for the acquisition of a certain limited partnership interest in LaBranche & Co. LLC (prior to its conversion to a limited liability company). The note is payable in three annual installments, with \$11.0 million of the aggregate principal amount already having been paid on the first and second anniversaries of issuance. The remaining \$5.0 million principal amount is payable on the third anniversary of issuance, and bears interest at the annual rate of 9.5%.

On March 2, 2000, we issued \$250.0 million aggregate principal amount of Senior Subordinated Notes. These Senior Subordinated Notes bear interest at a rate of 12.0% annually and mature in March 2007. The indenture covering the Senior Subordinated Notes includes certain covenants that, among other things, limit our ability to borrow money, pay dividends on our stock or purchase our stock, make investments, engage in transactions with stockholders and affiliates, create liens on our assets, and sell assets or engage in mergers and consolidations, except in accordance with certain specified conditions.

The Senior Subordinated Notes also require us, within 150 days after the end of each fiscal year, to offer to redeem from all holders of the Senior Subordinated Notes a principal amount equal to our Excess Cash Flow at a price equal to 103.0% of the principal amount being offered for purchase plus accrued and unpaid interest, if any, to the date of redemption. Each holder is entitled to be offered his or her pro rata share based upon his or her ownership percentage of the outstanding Senior Subordinated Notes. Excess Cash Flow is defined for this purpose as 40% of the amount by which our consolidated EBITDA exceeds the sum of our interest expense, tax expense, increase in net capital or net liquid asset requirements, capital expenditures, any cash amounts related to acquisitions of NYSE specialists or any cash payments related to our payment at maturity of the principal amount of our existing or certain other indebtedness. On April 12, 2001, we offered to purchase approximately \$9.9 million aggregate principal amount of our Senior Subordinated Notes based on our Excess Cash Flow for the year ending December 31, 2000. This offer expired on May 22, 2001 without the tender of any Senior Subordinated Notes. For the year ending December 31, 2001, we did not have Excess Cash Flow, as defined for this purpose.

In connection with the Webco acquisition on March 9, 2000, we issued unsecured senior promissory notes in the aggregate principal amount of \$3.0 million to the stockholders of Webco. These notes bear interest at an annual rate of 10.0%. Of the aggregate principal amount, \$500,000 was repaid during 1999, and the balance, plus all accrued interest, was paid in full on September 9, 2001.

As a broker-dealer, LaBranche & Co. LLC is subject to regulatory requirements intended to ensure the general financial soundness and liquidity of broker-dealers and requiring the maintenance of minimum levels of net capital, as defined in SEC Rule 15c3-1. LaBranche & Co. LLC is required to maintain minimum net capital, as defined, equivalent to the greater of \$100,000 or ½s of aggregate indebtedness, as defined. NYSE Rule 326(c) also prohibits a broker-dealer from repaying subordinated borrowings, paying cash dividends, making loans to any parent, affiliates or employees, or otherwise entering into transactions which would result in a reduction of its total net capital to less than 150% of its required minimum capital. Moreover, broker-dealers are required to notify the SEC prior to repaying subordinated borrowings, paying dividends and making loans to any parent, affiliates or employees, or otherwise entering into transactions which, if executed, would result in a reduction of 30% or more of their excess net capital (net capital less minimum requirement). The SEC has the ability to prohibit or restrict such transactions if the result is deemed detrimental to the financial integrity of the broker-dealer.

At December 31, 2001, LaBranche & Co. LLC had net capital of \$484.2 million, which was \$481.4 million in excess of its required net capital of \$2.9 million. At December 31, 2000, LaBranche & Co. LLC had net capital of \$293.4 million, which was \$290.3 million in excess of its required net capital of \$3.1 million.

The NYSE generally requires its specialist firms to maintain a minimum dollar regulatory capital amount in order to establish that they can meet, with their own net liquid assets, their position requirement. Under changes to Rule 104, effective October 30, 2000, specialist units that exceed five percent in any of the NYSE's four concentration measures must maintain minimum net liquid assets based upon the securities for which they act as the specialist. The requirements state that the net liquid assets must be equivalent to \$4.0 million for each stock in the Dow Jones Industrial Average, \$2.0 million for each stock in the S&P 100 Stock Price Index, excluding stocks included in the previous classification, \$1.0 million for each stock in the S&P 500 Stock Price Index, excluding stock included in

the previous classifications, \$500,000 for each common stock, excluding bond funds and stocks included in the previous classifications, and \$100,000 for each stock not included in any of the above classifications. In addition, the NYSE requires any new specialist entities that result from a merger, acquisition, consolidation or other combination of specialist entities to maintain net liquid assets equivalent to the greater of either: (1) the aggregate net liquid assets of the specialist entities prior to their combination or (2) the new capital requirements prescribed under Rule 104. Net liquid assets for a specialist who also engages in transactions other than specialist activities is based upon its excess net capital as determined in accordance with SEC Rule 15c3-1. Currently, LaBranche & Co. LLC's net liquid asset requirement is \$446.0 million. As of December 31, 2001, LaBranche & Co. LLC's actual net liquid assets were approximately \$491.5 million. As of December 31, 2000, LaBranche & Co. LLC's NYSE minimum required dollar amount of net liquid assets was \$284.3 million compared to actual net liquid assets of approximately \$305.0 million.

Failure to maintain the required net capital and net liquid assets may subject us to suspension or revocation of SEC registration or suspension or expulsion by the NYSE.

Additionally, as registered broker-dealers and member firms of the NYSE, our former Henderson Brothers and RPM Clearing Corporation subsidiaries were subject to SEC Rule 15c3-1 as adopted and administered by the NYSE and the SEC. Under the alternative method permitted by the rule, the minimum required net capital shall be equal to the greater of \$250,000 or 2% of aggregate debit items as defined. As of December 31, 2001, the combined net capital of these subsidiaries as defined under SEC Rule 15c3-1 was \$20.5 million which exceeded minimum requirements by \$19.7 million.

As clearing broker-dealers, our former Henderson Brothers subsidiary and our RPM Clearing Corporation subsidiary elected to compute a reserve requirement for Proprietary Accounts of Introducing Broker-Dealers ("PAIB Calculation"), as defined. The PAIB Calculation is computed in order for correspondent firms to classify their assets held by these subsidiaries as allowable assets in the correspondents' net capital calculation. At December 31, 2001, the combined reserve requirement of these subsidiaries was approximately \$23.3 million. Additionally, these subsidiaries have combined cash and securities on deposit in a special reserve bank account of \$24.8 million as of January 3, 2002, to comply with the December 31, 2001 requirement.

We currently anticipate that our available cash resources and credit facilities will be sufficient to meet our working capital, regulatory capital and capital expenditure requirements through the end of 2002.

As of December 31, 2001, the scheduled maturities of our obligations, assuming any available roll-over provisions were inapplicable, were (000's omitted):

	> Total	<1 Year	1-3 Years	4-5 Years	>5 Years
Long-Term Debt** Subordinated Liabilities	\$369,061	\$ 8,940	\$108,515	\$1,606	\$250,000
	66,035	39,050	11,985	-	15,000

<sup>\*\*</sup> Amounts represent aggregate amount to be paid at maturity and do not include discounts of approximately \$3.6 million as of December 31, 2001.

Amounts also include \$2.3 million of notes payable related to accrued compensation.

#### CASH FLOWS

Our cash flows are primarily related to the operating activities undertaken in connection with our specialist trading activities, as well as our financing activities related to the expansion of our business.

At December 31, 2001, our cash and cash equivalents was \$52.0 million, representing a decrease of \$97.9 million during 2001. This decrease resulted from \$121.3 million used for our operating activities, offset by \$15.9 million provided by our investing activities, including the acquisitions we made during 2001 in which we issued shares of our common stock. Cash of \$7.5 million was also provided by financing activities, primarily from the exercise of stock options by our employees.

At December 31, 2000, our cash and cash equivalents was \$149.9 million, representing an increase of \$66.1 million during 2000. This increase resulted from \$22.7 million provided by our operating activities and \$202.6 million was used for investing activities, mainly to make acquisitions. Cash of \$246.0 million was provided by financing activities, as a result of the issuance of our Senior Subordinated Notes.

As of December 31, 1999, our cash and cash equivalents was \$83.8 million, representing an increase of \$79.1 million. During 1999, operating activities provided cash of \$14.5 million. Investing activities used cash of \$145.4 million primarily for the redemption of former limited partners interests upon our reorganization. Cash of \$239.0 million was provided by financing activities, which came from the proceeds of our initial public offering and proceeds from the issuance of long-term debt.

#### CERTAIN RISK FACTORS

In light of the economic downturn over the past two years and the terrorist attacks on the United States in September 2001, we believe that the following risk factors could have a significant impact on our business, operating results, financial condition, and cash flows. If any of these events actually occur, our business, financial condition, operating results and/or cash flows could be harmed. Our revenues may decrease due to changes affecting the economy, such as increases in interest rates or inflation, or changes affecting the securities markets, such as decreased volume or liquidity.



An adverse change affecting the economy or the securities markets could result in a decline in market volume or liquidity. This would result in lower revenues from our specialist and other activities. Historically, increases in our revenues have resulted primarily from significant increases in the volume of trading on the NYSE and favorable conditions in the securities markets. More recently, however, the economy has begun to slow and financial markets have become less prosperous in comparison to the past several years. If this causes a decline in market volume, or if market liquidity becomes compromised, our revenues could decline and our results of operations could be adversely affected.

Our results may fluctuate significantly.

Our revenues may fluctuate significantly based on factors relating to the securities markets. These factors include:

- o a decrease in trading volume on the NYSE and the AMEX;
- o volatility in the equity securities markets; and
- o changes in the value of our securities positions.

Many elements of our cost structure do not decline if we experience reductions in our revenues. As a result, if market conditions cause our revenues to decline, we may be unable to adjust our cost structure on a timely basis and we could suffer losses. Long-term downturns in the economy or the equity markets in general could cause trading volumes and revenues to decline and cause our operating results to suffer.

Sustained declines in price levels of securities could cause us to incur losses.

Adverse changes in the economy and the securities markets, such as have occurred in 2000 and 2001, could lead to lower price levels of securities. Sustained declines in these price levels may result in:

- o losses from declines in the market value of securities held in our accounts;
- o the failure of buyers and sellers of securities to fulfill their settlement obligations; and
- o increases in claims and litigation.

Recent terrorist attacks have contributed to economic instability in the United States; continued terrorist attacks, war or other civil disturbances could lead to further economic instability and depress our stock price.

On September 11, 2001, the United States was the target of terrorist attacks of unprecedented scope, with the attacks in New York City particularly affecting our operations. These attacks may cause long-term instability in the global financial markets. This instability has resulted in a slowdown in the employment sector as companies assess the impact of the attacks on their operations and on their employment needs. The United States is also currently conducting military operations in response to the terrorist attacks. These attacks and the United States military campaign may lead to substantial armed hostilities or to further acts of terrorism and civil disturbances in the United States or elsewhere, which may contribute further to economic instability in the United States and could have a material adverse effect on our business, financial condition and operating results.

In addition, our offices are located in close proximity to the terrorist attacks on the World Trade Center on September 11, 2001. The aftermath of the attacks on the World Trade Center and the resulting air-quality issues in our building required us to close our operations and temporarily relocate our offices. The NYSE also was forced to stop operating for four consecutive trading days, which caused our operations to halt and could have compromised the liquidity of that market during closure. If additional terrorist attacks occur in close proximity to our offices, or upon our office buildings, the NYSE or the AMEX, we could be forced to relocate for a longer period of time, or permanently. Furthermore, additional terrorist attacks in New York City, or on our buildings, the NYSE or the AMEX, or additional armed hostilities within the United States, could cause significant delays or stoppages in our business activities, which would significantly harm our revenues and profits.

Our information or communication systems may fail and interrupt our business.

Any information or communication systems failure or decrease in information or communications systems performance that causes interruptions in our operations could have an adverse effect on our business, financial condition and/or operating results. Our systems may fail as a result of:

- o hardware or software failure; or
- o power or telecommunications failure.

The September 11, 2001 terrorist attacks, particularly the attacks on the World Trade Center, caused a temporary lapse in our information and communications systems. It is possible that additional terrorist attacks may occur in the future without warning and that such attacks could compromise or disable our systems. Although we have established a back-up disaster recovery center in New Jersey, it may not be effective in preventing an interruption of our business. It is also possible that any future terrorist activities or an act of war in retaliation against the current United States military campaign could harm our operations and/or disaster recovery center, which could significantly harm our business.

#### QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

A majority of our specialist related revenues are derived from trading by us as principal. Additionally, a high concentration of our specialist trading revenue is generated from our ten most profitable specialist stocks. However, the percentage of our specialist trading revenue generated from our ten most profitable specialist stocks has decreased from 44.2% to 38.7% to 28.2% of principal trading revenue for the years ended December 31, 1999, 2000 and 2001, respectively. We are not overly reliant on a particular group of specialist stocks, as the composition of our ten most profitable specialist stocks changes from year to year. We also operate a proprietary trading desk separately from our NYSE and AMEX specialist operations, which generated 0.3% of our total revenues for the year ended December 31, 2001 and 0.5% of our total revenues for the year ended December 31, 2000. We may incur trading losses as a result of these trading activities. These activities involve primarily the purchase, sale or short sale of securities for our own account. These activities are subject to a number of risks, including risks of price fluctuations and rapid changes in the liquidity of markets. In any period, we may incur trading losses in our specialist stocks for a variety of reasons, including price fluctuations of our specialist stocks, lack of trading volume in our specialist stocks and the performance of our specialist obligations. From time to time, we have large position concentrations in securities of a single issuer or issuers engaged in a specific industry. In general, because our inventory of securities is marked to market on a daily basis, any downward price movement in these securities could result in a reduction of our revenues and operating profits.

We have developed a risk management process, which is intended to balance our ability to profit from our specialist activities with our exposure to potential losses. In addition, we have trading limits relating to our proprietary trading activities.

Although we have adopted risk management policies, we cannot be sure that these policies have been formulated properly to identify or limit our risks. Even if these policies are formulated properly, we cannot be sure that we will successfully implement these policies. As a result, we may not be able to manage our risks successfully or avoid trading losses.

Henderson Brothers and RPM Clearing Corporation, which were merged into and now exist as LFSI, have clearance activities that involve settlement and financing of various customer securities transactions on a cash or margin basis. These activities may expose LFSI to off-balance sheet risk in the event customers or other brokers are unable to fulfill their contractual obligations and LFSI has to purchase or sell securities at a loss. For margin transactions, LFSI may be exposed to significant off-balance sheet risk in the event margin requirements are not sufficient to fully cover losses that customers may incur in their accounts.

LFSI seeks to control the risks associated with customer activities by requiring customers to maintain margin collateral in compliance with various regulatory and internal guidelines. LFSI monitors margin levels daily and pursuant to such guidelines, requires customers to deposit additional collateral or to reduce positions when necessary.

### Report of Independent Public Accountants

#### TO THE STOCKHOLDERS OF LABRANCHE & CO INC.:

We have audited the accompanying consolidated statements of financial condition of LaBranche & Co Inc. (a Delaware corporation) and subsidiaries as of December 31, 2001 and 2000, and the related consolidated statements of operations, changes in stockholders' equity/members' capital and cash flows for each of the three years in the period ended December 31, 2001. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of LaBranche & Co Inc. and subsidiaries as of December 31, 2001 and 2000, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2001 in conformity with accounting principles generally accepted in the United States.

New York, New York

action Combiner SSP

January 17, 2002

# Consolidated Statements of Financial Condition (000's omitted, except share data)

Assets Cash and Cash Equivalents \$52,043 \$ 149,92 Cash and Securities Segregated Under Federal Regulations 78,368 Securities Purchased Under Agreements to Resell 59,113 134,11 Receivable from Brokers, Dealers and Clearing Organizations 177,506 63,46
Cash and Securities Segregated Under Federal Regulations78,3683,61Securities Purchased Under Agreements to Resell59,113134,11Receivable from Brokers, Dealers and Clearing Organizations177,50663,46
Securities Purchased Under Agreements to Resell
Receivable from Brokers, Dealers and Clearing Organizations
Receivable from Customers
Securities Owned, at Market Value:
Corporate Equities
United States Government Obligations
Options
Other
Commissions Receivable 4,971 4,00
Exchange Memberships Contributed for Use, at Market Value
Exchange Memberships Owned, at Cost (Market Value of \$84,453 and \$52,000, Respectively)
Office Equipment and Leasehold Improvements, at Cost, Less Accumulated Depreciation and
Amortization of \$5,485 and \$2,622, Respectively
Intangible Assets, Net of Accumulated Amortization:
Specialist Stock List
Trade Name
Goodwill
Other Assets
Total Assets
Liabilities and Stockholders' Equity Liabilities:
Payable to Brokers and Dealers \$ 62,879 \$ 4,06
Payable to Customers
Securities Sold, But Not Yet Purchased, at Market Value
Accrued Compensation
Accounts Payable and Other Accrued Expenses
Income Taxes Payable
Deferred Tax Liabilities
616,514 211,39
Long Term Debt
Subordinated Liabilities:
Exchange Memberships, at Market Value
Other Subordinated Indebtedness
92,795 65,93
Preferred Stock, Liquidation Value of \$1,000 Per Share; 10,000,000 Shares Authorized; 100,000 and 0 Shares Issued and Outstanding at December 31, 2001 and December 31, 2000, Respectively
Issued and Outstanding at December 31, 2001 and December 31, 2000, Respectively
Additional Paid-In Capital 671,422 273,34
Retained Earnings
Total Liabilities and Stockholders' Equity

The accompanying notes are an integral part of these consolidated statements.



# Consolidated Statements of Operations (000's omitted, except share data)

FOR THE YEARS ENDED DECEMBER 31,	2001	2000	1999
Revenues:			
Net Gain on Principal Transactions	\$340,795	\$282,948	\$150,971
Commissions	62,866	45,381	37,222
Other	20,469	16,480	12,844
Total Revenues	424,130	344,809	201,037
Expenses:	440.000	00 ==0	2120
Employee Compensation and Related Benefits	110,832	88,759	34,268
Interest	52,049	41,893	8,286
Depreciation and Amortization of Intangibles	39,450	18,476	5,144
Exchange, Clearing and Brokerage Fees	22,367	5,148	3,601
Lease of Exchange Memberships	20,536	10,933	8,416
Legal and Professional Fees	4,959	1,868	1,622
Communications	4,795	1,500	1,193
Occupancy	3,932	1,310	998
Other	8,499	8,345	3,041_
Total Expenses before Managing Directors' Compensation, Limited Partners' Interest in			
Earnings of Subsidiary and Provision for Income Taxes	267,419	178,232	66,569
Income before Managing Directors' Compensation, Limited Partners' Interest in Earnings			
of Subsidiary and Provision for Income Taxes	156,711	166,577	134,468
Managing Directors' Compensation			56,191
Income before Limited Partners' Interest in Earnings of Subsidiary and Provision for			
Income Taxes.	156,711	166,577	78,277
Limited Partners' Interest in Earnings of Subsidiary	_	_	25,344
Income before Provision for Income Taxes	156,711	166,577	52,933
Provision for Income Taxes		84,654	23,899
Net Income.	\$ 71,587	\$ 81,923	\$ 29,034
Weighted-Average Shares Outstanding:			
Basic	55,691	48,167	40,443
Diluted	56,948	48,581	40,443
Earnings Per Share:			
Basic	\$ 1.15	\$ 1.70	\$ 0.72
Diluted	\$ 1.13	\$ 1.69	\$ 0.72

The accompanying notes are an integral part of these consolidated statements.

# Consolidated Statements of Changes in Stockholders' Equity/Members' Capital (000's omitted)

BALANCE, December 31, 1998	Corr	nmon Stock Amour S		Additional Paid-In Capital \$	Retained Earnings	Unearned Compensation \$ - - -	Members' Capital \$ 77,093 6,292 18,096 (8,095) 93,386	Total \$ 77,093 6,292 18,096 (8,095) 93,386
of Common Stock	35,37		_	93,032		_	(93,386)	
Initial Public Offering of Common Stock	10,50	0 105		134,689	_			134,794
BALANCE, Post-Reorganization and Initial Public Offering	45,87	5 459	_	227,721	-	-	_	228,180
December 31, 1999)  Compensation Related to Restricted Stock	-		_	_	22,742	_	_	22,742
Units Granted				1,050	_	-		1,050
BALANCE, December 31, 1999	45,87	5 459	-	228,771	22,742	_	_	251,972
Net Income	2,80	0 28	_	32,284	81,923	_	_	81,923 32,312
Issuance of Restricted Stocks, Shares for Option Exercises and Related Compensation	,	·		12,292		(7,602)	_	4,694
BALANCE, December 31, 2000  Net Income  Grant of Stock Options to Former RPM	49,07	0 491 - –	<u>-</u>	273,347 -	104,665 71,587	(7,602) -	- -	370,901 71,587
Option Holders	-		_	89,623	_	_	_	89,623
Issuance of Stock for Option Exercises by Former RPM Option Holders	1,25	5 13	_	9,411	_	_		9,424
Issuance of Stock to Former RPM Stockholders	6,92	4 69	_	260,463	_	_	_	260,532
Issuance of Preferred Stock for RPM Acquisition			93,426	_	_	_	_	93,426
Preferred Stock Discount Accretion & Dividends	-	- <del>-</del>	1,105		(7,472)	-	-	(6,367)
Issuance of Stock Related to Other Acquisitions	1,25	12	_	29,993		_	_	30,005
Recognition of a Tax Benefit Related to Employee Option Exercises	-		_	2,496	_	-	_	2,496
Issuance of Restricted Stock, Shares for Option Exercises and Related Compensation	23	1 2		6,089		640		6,731
BALANCE, December 31, 2001			<u>\$94.531</u>	\$671,422	\$168.780	\$(6,962)	<u> </u>	\$928,358
	30,73	. 4507	W - 1900I	20,1912	V=009100	w(0,70m)	Ψ	T/20,000

The accompanying notes are an integral part of these condensed consolidated statements.



# Consolidated Statements of Cash Flows (000's omitted)

FOR THE YEARS ENDED DECEMBER 31,	2001	2000	1999
Cash Flows from Operating Activities:		2000	*///
Net Income	\$ 71,587	\$ 81,923	\$ 29,034
Adjustments to Reconcile Net Income to Net Cash Provided by (Used in)	. , , , , , , , , , , , , , , , , , , ,	. ,	. ,
Operating Activities:			
Depreciation and Amortization of Intangibles	39,450	18,476	5,144
Amortization of Debt Issuance Costs and Bond Discount	1,763	2,911	204
Compensation Expense Related to Stock-Based Compensation	6,235	4,343	1,050
Tax Benefit Related to Exercise of Stock Options	18,681	112	· –
Deferred Tax Provision (Benefit)	(5,694)	(4,097)	335
Changes in Assets and Liabilities:			
Čash and Securities Segregated Under Federal Regulations	(74,758)		-
Securities Purchased Under Agreements to Resell	74,998		(4,322)
Receivable from Brokers, Dealers and Clearing Organizations	(114,038		21,146
Receivable from Customers	(10,093	(912)	-
Corporate Equities	(23,699)		(33,569)
United States Government Obligations			(3)
Options	(59,785	(8,664)	
Other Securities Owned	4,427	(2,937)	(1,155)
Commissions Receivable			(826)
Other Assets			(4,932)
Payable to Brokers and Dealers	58,811 59,187	(3,658) 4,051	3,834
Payable to Customers Securities Sold, But Not Yet Purchased	129,451	23,826	(30,996)
Accrued Compensation		17,224	(5,719)
Accounts Payable and Other Accrued Expenses		22,797	(2,166)
Income Taxes Payables	4,424	5,025	8,395
New Cook (Mark 12) Provided have Considered Administra	$\frac{4,424}{(121,257)}$	$\frac{3,023}{22,723}$	
Net Cash (Used in) Provided by Operating Activities	(121,257	) 22,723	(14,546)
Cash Flows from Investing Activities:			
Payment for Purchase of an Exchange Membership	(2.000)	`	
Net Cash Received from (Paid for) Acquisitions	(2,000) 29,050	(189,269)	_
Repayment of Subordinated Debt and Promissory Note	(7,700)		(5,000)
Payments for Purchases of Office Equipment and Leasehold Improvements	(3,497		(228)
Payments to Limited Partners for Redemption of Interests Upon Reorganization		(2,731)	(140,186)
Net Cash Provided by (Used in) Investing Activities	15,853	(202,596)	(145,414)
Net Cash I Tovided by (Osed in) investing Activities	13,033	(202,390)	(173,717)
Cash Flows from Financing Activities:			
Proceeds from Exercise of Stock Options	9,892	328	_
Payment of Preferred Dividends	(2,367)		
Net Proceeds from Initial Public Offering	(=,55,1	, _	134,794
Net Proceeds from Long Term Debt		245,693	103,242
Payments to Members Upon Reorganization	_	_	(9,025)
Proceeds from Contributions of Capital		_	18,096
Payments for Distributions of Capital	_	_	(8,095)
Net Cash Provided by Financing Activities		246,021	239,012
(Decrease) Increase in Cash and Cash Equivalents	(97,879)		79,052
Cash and Cash Equivalents, Beginning of Year.	149,922	83,774	4,722
Cash and Cash Equivalents, End of Year		\$ 149,922	\$ 83,774
,,,	<u> </u>	" -··) · <b></b>	# 00,
Supplemental Disclosure of Cash Paid For:			
Interest	\$ 46,722	\$ 29,609	\$ 4,557
Income Taxes		88,443	17,989
	,	,	,
Supplemental Non-Cash Financing and Investing Activities: Acquisitions:			
Intangible Assets	\$ 534,938	\$ 171,936	\$ -
Fair Value of Tangible Assets Acquired, Other Than Cash	229,665	33,863	# <b>-</b>
Deferred Tax Liabilities Related to Intangible Assets	95,994	61,774	
Other Liabilities.			_
Common Stock Issuance	290,468	32,312	_
Net Increase in Additional Paid in Capital Related to Stock Based Awards	108,259	4,692	1,050
Issuance of Restricted Stock to Employees	2,332	8,313	´ <b>–</b>
Exchange of Membership Interests for Shares of Common Stock	_	, <u> </u>	93,386
Issuance of Subordinated Debt and Shares of Common Stock for			,
Redemption of Limited Partner Interests Upon Reorganization	_	_	23,821
The accompanying notes are an integral part of these consolidated statements.			•
respectively and the second sec			

#### Notes to Consolidated Financial Statements

#### 1. ORGANIZATION AND DESCRIPTION OF BUSINESS

The consolidated financial statements include the accounts of LaBranche & Co Inc., a Delaware corporation (the "Holding Company"), and its subsidiaries, LaBranche & Co. LLC, a New York limited liability company ("LaBranche"), Henderson Brothers, Inc., a Delaware corporation ("Henderson Brothers"), ROBB PECK McCOOEY Clearing Corporation, a New York corporation ("RPM Clearing Corporation"), and Internet Trading Technologies, Inc., a Delaware corporation ("ITTI" and, collectively with the Holding Company, LaBranche, Henderson Brothers and RPM Clearing Corporation, the "Company"). The Holding Company is the sole member of LaBranche and 100% stockholder of Henderson Brothers, RPM Clearing Corporation and ITTI. LaBranche is a registered broker-dealer and operates primarily as a specialist in equity securities listed on the New York Stock Exchange, Inc. (the "NYSE") and as a specialist in equities and options on the American Stock Exchange (the "AMEX"). Henderson Brothers is also a registered broker-dealer and a member of the NYSE and primarily provides clearance services to customers of introducing brokers and provides direct access floor brokerage to institutional customers. RPM Clearing Corporation is a registered broker-dealer and a member of the NYSE and other exchanges and provides clearing, prime brokerage and execution services. ITTI provides front-end order execution systems, analysis and reporting solutions for the wholesale securities dealer market.

As of December 31, 2001, the Company's subsidiaries Henderson Brothers and ITTI merged with and into RPM Clearing Corporation, which changed its name to LaBranche Financial Services, Inc. ("LFSI"), effective January 1, 2002. The Company remains the sole shareholder of LFSI.

#### 2. INITIAL PUBLIC OFFERING AND DEBT ISSUANCE

On August 24, 1999, the Company reorganized from partnership to corporate form, upon the members of LaB Investing Co. L.L.C. ("LaB Investing") exchanging their membership interests for common stock in the Holding Company, and completed its initial public offering. In that offering, the Company sold 10,500,000 shares of common stock and received net proceeds of \$134.8 million. Concurrently with the offering, the Company issued \$100.0 million aggregate principal amount of Senior Notes.

#### 3. SIGNIFICANT ACCOUNTING POLICIES

#### Basis of Presentation

The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Management does not believe that actual results will differ materially from these estimates. Certain prior period amounts have been reclassified to conform with current presentation.

#### Basis of Consolidation

The consolidated financial statements include the accounts of the Holding Company and its wholly-owned subsidiaries. All intercompany balances and transactions are eliminated in consolidation.

#### Intangible Assets

Intangible assets are comprised of the Company's specialist stock lists, trade name and goodwill from acquisitions and the limited partner buyout that occurred in concurrence with its reorganization to corporate form. The specialist stock lists and trade name are being amortized on a straight-line basis over 15 to 40 years and the goodwill is being amortized on a straight-line basis over 15 years. The allocations of purchase price and determinations of useful lives were based upon independent appraisals for all acquisitions through March 2001. In addition, the useful lives of the specialist stock lists were determined based upon analysis of historical turnover characteristics of the specialist stocks comprising these lists. For acquisitions subsequent to March 2001, the allocations of purchase price and determinations of useful lives were based upon management analysis of revenues, consideration paid, common stock listings and other relevant data and ratios.

The Company continually evaluates whether events and circumstances have occurred that indicate the remaining estimated useful life may warrant revision or that the remaining balance may not be recoverable. When factors indicate that intangible assets should be evaluated for possible impairment, the Company would use an estimate of undiscounted net income over the remaining life in measuring whether the assets are recoverable.

#### Exchange Memberships

Exchange memberships owned by the Company are carried at cost.

Certain members of the Company have contributed the use of 12 memberships on the NYSE and one membership on the AMEX to the Company. These memberships are subordinated to claims of general creditors and are carried at market value with a corresponding amount recorded in subordinated liabilities. Lease payments are paid by the Company to its managing directors and employees for the use of the exchange memberships at a rate that is commensurate with the rent paid to nonaffiliated parties for the use of their exchange memberships.

The Company leases additional memberships on the NYSE and AMEX from nonaffiliated parties and makes lease payments to these parties at the prevailing market rates.



#### Cash and Cash Equivalents

Cash and cash equivalents consist of cash and highly liquid investments with original maturities of less than three months.

#### Securities Transactions

Principal securities transactions and the related revenues and expenses are recorded on a trade date basis. Customer securities transactions and the related revenues and expenses are recorded on a settlement date basis, which does not differ materially from trade date basis. Receivables from and payables to customers represent amounts due from or to customers of the Company in connection with cash and margin securities transactions. Amounts receivable are collateralized by customers' securities held by the Company and by others for delivery to the Company, the value of which is not reflected in the accompanying consolidated financial statements. Securities owned and securities sold, but not yet purchased are reflected at market value and unrealized gains and losses are reflected in net gain on principal transactions. Dividends and Securities and Exchange Commission ("SEC") fees are also included in net gain on principal transactions. Dividend income and expense are recognized on the record date, which does not differ materially from the ex-date. In the normal course of business, the Company is permitted to use client margin securities to finance customer securities transactions, subject to certain regulatory guidelines.

#### Depreciation and Amortization

Depreciation and amortization are calculated using the straight-line method over the estimated useful lives of office equipment and the lesser of the economic useful life of the leasehold improvement or the term of the lease.

#### Collateralized Financing Transactions

Securities purchased and sold under agreements to resell and repurchase, as well as securities borrowed and loaned for which cash is deposited or received, are treated as collateralized financing transactions and are recorded at contract amount plus accrued interest. It is the policy of the Company to obtain possession of collateral with market value equal to or in excess of the principal amount loaned under resale agreements. Collateral is valued daily, and the Company may require counterparties to deposit additional collateral when appropriate. The market value of securities received for securities purchased under agreements to resell at December 31, 2001 approximates 102% of cash paid. None of the securities received were subsequently repledged or resold.

#### Reportable Operating Segment

The Company considers its present operations to be one reportable segment for purposes of presenting consolidated financial information and for evaluating its performance. The financial statement information presented in the accompanying consolidated financial statements is consistent with the preparation of financial information for the purpose of internal use.

# Managing Directors' Compensation

Prior to the reorganization of the Company on August 24, 1999, the managing directors of LaBranche were the members of LaB Investing. LaBranche paid out substantially all of its earnings as compensation expense to its managing directors. Subsequent to August 24, 1999, the managing directors of the Company are compensated based on an annual salary as well as an incentive-based compensation pool, which is determined based upon a certain percentage of pre-tax income.

#### New Accounting Pronouncements

In July 2001, the Financial Accounting Standards Board ("FASB") issued Statement of Financial Accounting Standards ("SFAS") No. 141, "Business Combinations" and No. 142, "Goodwill and Other Intangible Assets." SFAS No. 141 addresses financial accounting and reporting for goodwill and other intangible assets acquired in a business combination, requiring that the purchase method of accounting be used in all business combinations initiated after June 30, 2001. SFAS No. 142 addresses financial accounting and reporting for acquired goodwill and other intangible assets acquired individually or with a group of assets. The statement provides that intangible assets with indefinite useful lives will no longer be amortized, effective for fiscal years beginning after December 15, 2001 for intangible assets existing at June 30, 2001 or effective immediately for intangible assets acquired after June 30, 2001. Rather, these assets will be tested at least annually for impairment by applying a fair-value based test. In addition, intangible assets with finite useful lives continue to be amortized over their useful lives, which are no longer limited to 40 years. The provisions of SFAS No. 142 are effective for fiscal years beginning after December 15, 2001. Accordingly, commencing January 2002, the Company will cease amortization of recorded goodwill and intangible assets with indefinite useful lives and the amortization expense for these intangible assets will no longer be included in the results of operations. The Company does not anticipate incurring any impairment charges upon implementation of SFAS No. 142. However, it is possible that in the future, after periodic testing, the Company may incur impairment charges related to the carrying value of goodwill and intangible assets recorded in its financial statements. The Company expects the effect of adoption of SFAS No. 142 will materially increase its future results of operations.

In August 2001, the FASB issued SFAS No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets." SFAS No. 144 addresses the financial accounting and reporting for the impairment or disposal of long-lived assets. SFAS No. 144 is effective for fiscal years beginning after December 15, 2001. The Company does not believe the implementation of SFAS No. 144 will have a material impact on the financial statements.

#### 4. RECEIVABLE FROM AND PAYABLE TO BROKERS, DEALERS AND CLEARING ORGANIZATIONS

The balances presented as receivables from and payables to brokers, dealers and clearing organizations consist of the following (000's omitted):

FOR THE YEARS ENDED DECEMBER 31, Receivable from Brokers, Dealers and Clearing Organizations:	2001	2000
Pending Trades, Net Option Trading Activity.	\$ 49,195	\$ -
Securities Borrowed.	103,356	49,436
Receivable from Clearing Organizations	6,980	2,102
Securities Failed to Deliver	16,552	1,654
Other Receivables from Brokers and Dealers	1,423	10,276
•	\$177,506	\$63,468
Payable to Brokers and Dealers:		
Pending Trades, Net Equity Trading Activity.	\$ 18,209	\$ -
Payable to Noncustomers Securities Failed to Receive	23,346	_
Securities Failed to Receive	12,102	3,938
Securities Loaned	8,050	_
Other Payables to Brokers and Dealers	1,172	130
	\$ 62,879	\$ 4,068

Securities borrowed transactions require the Company to deposit cash with the lender. As of December 31, 2001, the Company had borrowed securities related to securities sold, but not yet purchased, with a market value of \$103.4 million.

With respect to securities loaned, the Company receives collateral in the form of cash in an amount in excess of the market value of securities loaned. If the Company's counterparties to its securities loaned transactions have the right by contract or custom to sell or repledge the Company's pledged proprietary securities, then the Company will disclose these securities as "securities pledged to counterparties" on the accompanying consolidated statement of financial condition. As of December 31, 2001, there were no proprietary securities pledged related to the Company's securities loaned transactions included in securities pledged to counterparties, and securities loaned included customer securities of approximately \$1.2 million.

The Company monitors the market value of securities borrowed and loaned on a daily basis, with additional collateral obtained or refunded as necessary.

#### 5. INCOME TAXES

The Company accounts for taxes in accordance with SFAS No. 109, "Accounting for Income Taxes," which requires the recognition of tax benefits or expenses on temporary differences between the financial reporting and tax bases of its assets and liabilities. Deferred tax assets and liabilities relate to stock-based compensation, amortization periods of certain intangibles and differences between the financial and tax basis of assets acquired. The Company's effective tax rate differs from the federal statutory rate primarily due to the non-deductible amortization of intangible assets.

The components of provision for income taxes reflected on the consolidated statements of operations are set forth below (000's omitted):

FOR THE YEARS ENDED DECEMBER 31, Current Income Taxes:	2001	2000	1999
Federal	\$ 58,538	\$61,123	\$18,267
State and Local	32,280	27,628	5,297
Total Current	90,818	88,751	23,564
Deferred Income Taxes:			
Federal	(3,670)	(2,822)	260
State and Local	(2,024)	(1,275)	75
Total Deferred	(5,694)	(4,097)	335
Total Income Tax Expense	\$ 85,124	\$84,654	\$23,899



The following table presents the components of deferred tax asset and liability balances (000's omitted):

FOR THE YEARS ENDED DECEMBER 31, Deferred Tax Assets:	> 2	001	2000
,	¢ 1.	6 531	æ
Deferred Compensation		6,521	⇒ − 3.081
~ · · · · · · · · · · · · · · · · · · ·		$\frac{1,565}{8.086}$	3,081
Total Deferred Tax Assets	<b>D</b> 10	0,000	\$ 3,081
Deferred Tax Liabilities:			
Acquisitions	\$16	1,550	\$72,472
Other		3,991	2,188
Total Deferred Tax Liabilities	\$16	5,541	\$74,660

A reconciliation of the statutory U.S. Federal Income Tax Rate of 35% to the Company's effective income tax rate is set forth below:

FOR THE YEARS ENDED DECEMBER 31,	2001	2000	1999	
U.S. Federal Income Tax Rate	35.0%	35.0%	35.0%	`
Increase (Decrease) in Taxes Related to:				
State and Local Taxes	11.4	11.6	14.4	,
Nondeductible Intangibles	8.3	4.5	2.9	
Conversion to Corporate Form	_	_	(7.6)	
Other	(0.4)	(0.3)	0.4	
Effective Tax Rate	54.3%	50.8%	45.1%	

#### 6. CAPITAL AND NET LIQUID ASSET REQUIREMENTS

LaBranche, as a specialist and member of the NYSE, is subject to SEC Rule 15c3-1 as adopted and administered by the NYSE and the SEC. LaBranche is required to maintain minimum net capital, as defined, equivalent to the greater of \$100,000 or 1/15 of aggregate indebtedness, as defined.

As of December 31, 2001 and 2000, LaBranche's net capital, as defined under SEC Rule 15c3-1, was \$484.2 million and \$293.4 million, respectively, which exceeded minimum requirements by \$481.4 million and \$290.3 million, respectively. LaBranche's aggregate indebtedness to net capital ratio was .09 to 1 and .16 to 1, as of December 31, 2001 and 2000, respectively.

Additionally, as registered broker-dealers and member firms of the NYSE, Henderson Brothers and RPM Clearing Corporation are also subject to SEC Rule 15c3-1 as adopted and administered by the NYSE and the SEC. Under the alternative method permitted by this rule, the minimum required net capital shall be equal to the greater of \$250,000 or 2% of aggregate debit items as defined. As of December 31, 2001, the combined net capital of these subsidiaries as defined under SEC Rule 15c3-1 was \$20.5 million which exceeded minimum requirements by \$19.7 million.

As clearing broker-dealers, Henderson Brothers and RPM Clearing Corporation have elected to compute a reserve requirement for Proprietary Accounts of Introducing Broker-Dealers ("PAIB Calculation"), as defined. The PAIB Calculation is computed in order for correspondent firms to classify their assets held by Henderson Brothers or RPM Clearing Corporation as allowable assets in the correspondents' net capital calculation. At December 31, 2001, the combined reserve requirement of these subsidiaries was approximately \$23.3 million. Additionally, these subsidiaries have combined cash and securities on deposit in a Special Reserve Bank Account of \$24.8 million as of January 3, 2002, to comply with their December 31, 2001 requirements.

The NYSE generally requires its specialist firms to maintain a minimum dollar regulatory capital amount in order to establish that they can meet, with their own net liquid assets, their position requirement. Effective October 30, 2000, with SEC approval, the NYSE changed Rule 104, its minimum net liquid asset requirements. Specialist units that exceed five percent in any of the NYSE's four concentration measures must maintain minimum net liquid assets based upon the securities for which they act as the specialist. The requirements state that the net liquid assets must be equivalent to \$4.0 million for each stock in the Dow Jones Industrial Average, \$2.0 million for each stock in the S&P 100 Stock Price Index, excluding stocks included in the previous classification, \$1.0 million for each stock in the S&P 500 Stock Price Index, excluding stock included in the previous classifications, \$500,000 for each common stock, excluding bond funds and stocks included in the previous classifications, and \$100,000 for each stock not included in any of the above classifications. In addition, the NYSE requires any new specialist entities that result from a merger, acquisition, consolidation or other combination of specialist entities to maintain net liquid assets equivalent to the greater of either: (1) the aggregate net liquid assets of the specialist entities prior to their combination or (2) the new capital requirements prescribed under Rule 104. Net liquid assets for a specialist who also engages in transactions other than specialist activities is based upon its excess net capital as determined in accordance with SEC Rule 15c3-1.

As of December 31, 2001 and 2000, LaBranche's NYSE minimum required dollar amount of net liquid assets, as defined, was \$446.0 million and \$284.3 million, respectively, compared to actual net liquid assets, as defined, of \$491.5 million and \$305.0 million, respectively.



# 7. ACQUISITIONS

Effective August 24, 1999, the limited partnership interests of \$37.1 million in LaBranche were acquired at an excess purchase price of \$127.4 million over the limited partners' capital balances. The redemption of the limited partners' interests was accounted for as a step acquisition under the purchase method of accounting. The excess of purchase price over the limited partners' capital balances was allocated to intangible assets and assigned lives as follows:

	Original	
	Original Amount	Life
Specialist Stock List	\$ 93.6 million	40 years
Trade Name	26.6 million	40 years
Goodwill	7.2 million	15 years
	\$ 127.4 million	

Effective March 2, 2000, the Holding Company acquired all the outstanding capital stock of Henderson Brothers Holdings, Inc., which in turn wholly owned Henderson Brothers, a specialist on the NYSE, for an aggregate purchase price of approximately \$228.4 million. The acquisition was accounted for under the purchase method of accounting. The results of Henderson Brothers' operations have been included in the Company's consolidated financial statements since March 3, 2000. The excess of purchase price over fair value of net tangible assets of approximately \$204.9 million was allocated to intangible assets with corresponding respective lives as follows:

Specialist Stock List	Original Amount \$ 87.7 million	Life 40 vears
Goodwill	\$204.9 million	15 years

Effective March 9, 2000, the Holding Company acquired, through a merger, Webco Securities, Inc. ("Webco"), a specialist on the NYSE, for an aggregate purchase price of \$11.0 million in cash, \$3.0 million in senior promissory notes and 2.8 million shares of the Company's common stock. The acquisition was accounted for under the purchase method of accounting. The results of Webco's specialist operations have been included in the Company's consolidated financial statements since March 10, 2000. The excess of purchase price over fair value of net tangible assets of approximately \$28.8 million was allocated to intangible assets with corresponding respective lives as follows:

	Original	
	Amount	Life
Specialist Stock List	\$ 9.8 million	36 years
Goodwill	19.0 million	15 years
_	\$28.8 million	

Effective December 21, 2000, LaBranche acquired an AMEX specialist unit from a joint venture of Midland Trading L.P., Pal-Bro Partners L.L.C. and Cohen Specialists L.L.C. The acquisition was accounted for under the purchase method of accounting. The results of the AMEX specialist unit operations have been included in the Company's consolidated financial statements since December 22, 2000. The excess of purchase price over fair value of net tangible assets of approximately \$3.8 million was allocated to goodwill.

Effective March 13, 2001, the Holding Company acquired all the outstanding capital stock of ITTI, a company that provides front-end order execution, analysis and reporting solutions for the wholesale securities dealer market. Through December 31, 2001, ITTI was operated by the Company as a separate subsidiary. The excess of purchase price over fair value of net tangible assets of approximately \$4.3 million was allocated to goodwill.

Effective March 15, 2001, the Holding Company acquired, through a merger, ROBB PECK McCOOEY Financial Services, Inc. ("RPM") for an aggregate of approximately 6.9 million shares of the Company's common stock and shares of the Company's non-convertible preferred stock having an aggregate face and liquidation value of approximately \$100.0 million and a fair value of approximately \$93.4 million. Each share of the Series A preferred stock entitles the holder thereof to cumulative preferred cash dividends at an annual rate of 8% for the first four years, 10% for the fifth year and 10.8% thereafter, certain voting rights and preferred distributions upon liquidation. In addition, the Company assumed RPM's obligations under RPM's outstanding option agreements with its employees. Thus, each option to purchase RPM common stock was converted into a vested option to purchase 98.778 shares of the Company's common stock. The acquisition was accounted for under the purchase method of accounting and the results of RPM's operations have been included in the Company's consolidated financial statements since March 16, 2001. The excess of purchase price over fair value of net tangible assets of approximately \$452.5 million was allocated to intangible assets with corresponding respective lives as follows:



	Original	
	Amount	Life
Specialist Stock List	\$180.0 million	40 years
Goodwill	272.5 million	15 years
	\$452.5 million	

The allocation of purchase price and determination of useful lives for the RPM acquisition was based upon an independent appraisal as of a preliminary date. The useful lives of the specialist stock lists were determined based upon analysis of historical turnover characteristics of the specialist stocks comprising these lists.

Effective August 13, 2001, LaBranche acquired all the assets relating to the AMEX stocks and options specialist operations of Cranmer & Cranmer, Inc. ("Cranmer") for an aggregate of approximately \$9.2 million, 100,000 shares of the Company's common stock and an amount equal to the equity capital of Cranmer, including the net value of Cranmer's open security positions on the closing date of the acquisition. The excess of purchase price over fair value of net tangible assets of approximately \$14.0 million was allocated to specialist stock list and goodwill. The acquisition was accounted for under the purchase method of accounting. The results of the AMEX specialist operations formerly conducted by Cranmer have been included in the Company's consolidated financial statements since August 14, 2001.

Effective September 20, 2001, LaBranche acquired the interests in the Freedom Specialist Inc. ("Freedom"), R. Adrian & Company, LLC ("Adrian") and LaBranche Joint Book (the "Joint Book") which it did not previously own for an aggregate of approximately \$13.6 million in cash, 54,750 shares of the Company's common stock and an amount equal to Freedom's and Adrian's respective shares of the equity capital of the Joint Book on the closing date of the acquisition. The acquisition was accounted for under the purchase method of accounting. The excess of purchase price over fair value of net tangible assets of approximately \$15.0 million was allocated to specialist stock list and goodwill. The results of the operations formerly conducted by the Joint Book in which LaBranche previously did not own an interest have been included in the Company's consolidated financial statements since September 21, 2001.

Effective October 18, 2001, LaBranche acquired Bocklet & Company, LLC ("Bocklet") for an aggregate of \$20.0 million in cash, of which \$5.0 million was paid upon the closing and the remaining amount will be paid in equal installments three, six and nine months from the closing date, and 1,100,000 shares of the Company's common stock. In addition, an amount equal to the equity capital of Bocklet on the closing date of the acquisition will be paid in equal installments three, six and nine months from the closing date. The acquisition was accounted for under the purchase method of accounting. The excess of purchase price over fair value of net tangible assets of approximately \$53.4 million was allocated to specialist stock list and goodwill. The results of the operations formerly conducted by Bocklet have been included in the Company's financial statements since October 19, 2001.

#### 8. COMMITMENTS

During January 2001, LaBranche extended its \$200 million committed line of credit with a U.S. commercial bank through February 1, 2002. In February 2002, LaBranche extended this line-of-credit to February 27, 2003. Any amounts outstanding under this credit facility would be secured by our inventory of specialist stocks and bear interest at the U.S. commercial bank's broker loan rate. To date, we have not utilized this facility.

Minimum rental commitments under existing noncancellable leases for office space and equipment are as follows:

Year Ending December 31,	
2002	\$3,185,653
2003	2,836,999
2004	2,437,880
2005	2,378,781
2006	1,598,683
Thereafter	1,335,244

These leases contain escalation clauses providing for increased rentals based upon maintenance and tax increases.

# 9. SUBORDINATED LIABILITIES

LaBranche is a party to subordinated loan agreements under which it has indebtedness approved by the NYSE for inclusion as net capital, as defined. Interest is payable quarterly at various annual rates. Five of the agreements representing \$2,650,000 mature within the last six months of 2002 and six agreements representing \$2,985,000 mature within the first six months of 2003. These agreements all have automatic rollover provisions, and each scheduled maturity date will be extended an additional year, unless the lender gives LaBranche seven months advance notice that the maturity date will not be extended. In addition, four subordinated loan agreements representing \$2,400,000, which do not have automatic rollover provisions, mature within the last six months of 2002. Interest expense incurred for the years ended December 31, 2001, 2000 and 1999, on these agreements was approximately \$0.6 million, \$1.0 million and \$1.1 million, respectively.

In connection with the acquisition of RPM, LaBranche assumed secured demand note obligations in the amount of \$1.0 million and \$8.0 million with maturity dates of April 2003 and June 2003, respectively. Interest with respect to these obligations is payable monthly at adjusting variable rates. These agreements have automatic rollover provisions, and the scheduled maturity date of each such obligation will be extended an additional year, unless the lender gives LaBranche seven months advance notice that the maturity date will not be extended. In October 2001 LaBranche issued two additional secured demand note obligations for \$3.0 million and \$11.0 million with annual interest rates of 10%, which do not have an automatic rollover provision and mature within the last six months of 2002. Interest for these agreements is payable quarterly. During August 2001 LaBranche cancelled a subordinated secured demand note agreement representing \$1,300,000 and paid any accrued interest. Interest expense incurred for the years ended December 31, 2001, 2000 and 1999, on the notes was approximately \$1.0 million, \$108,333 and \$123,333 respectively.

As of December 31, 2001, the Holding Company also had \$3.3 million of subordinated debt which had been assumed in connection with the RPM acquisition. These notes are placed with family members of former employees of RPM. This debt has maturities ranging from the first half of 2002 through the first half of 2006, and bears interest at an annual rate between 9.0% and 12.5%, payable on a quarterly basis. One of these agreements, representing \$295,000, has an automatic rollover provision that extends the maturity for an additional year, unless the lender provides notice at least 30 days prior to maturity. Interest expense incurred on these obligations for the years ended December 31, 2001, 2000 and 1999 was approximately \$314,000, \$0 and \$0, respectively.

#### 10. EARNINGS PER SHARE

Earnings per share ("EPS") are computed in accordance with SFAS No. 128, "Earnings Per Share." Basic EPS is calculated by dividing net income by the weighted-average number of common shares outstanding. Diluted EPS includes the determinants of basic EPS and, in addition, gives effect to dilutive potential common shares. For purposes of determining weighted-average shares outstanding for periods prior to the Company's reorganization from partnership to corporate form, the outstanding shares were determined based on the conversion ratio of members' capital to common stock issued to the members upon reorganization.

The computations of basic and diluted EPS are set forth below, (000's omitted, except per share data):

FOR THE YEARS ENDED DECEMBER 31,	2001	2000	1999
Net Income	\$ 71,587	\$81,923	\$29,034
Less Preferred Dividends and Accretion	7,472	#01 D22	<u> </u>
Numerator for Basic and Diluted Earnings Per Common Share – Net Income	\$ 64,115	\$81,923	\$29,034
Denominator for Basic Earnings Per Share – Weighted-Average Number of Common Shares	55,691	48,167	40,443
Dilutive Shares:			
Stock Options	822	150	_
Restricted Stock	50	14	_
Restricted Stock Units	385	250	_
Denominator for Diluted Earnings Per Share – Weighted-Average Number of			
Common Shares.	56,948	48,581	40,443
Basic Earnings Per Share	\$ 1.15	\$ 1.70	\$ 0.72
Diluted Earnings Per Share	\$ 1.13	\$ 1.69	\$ 0.72

Under the treasury stock method of accounting, restricted stock units representing 368,740, 699,990 and 1,062,600 shares of common stock, restricted stock representing 222,579, 286,308 and 0 shares of common stock and options to purchase an aggregate of 2,010,865, 1,000,471 and 1,200,000 shares of common stock for the years ended December 31, 2001, 2000 and 1999, respectively, were not included in the calculation of diluted earnings per share due to their antidilutive effect.

#### 11. EMPLOYEE INCENTIVE PLANS

# Equity Incentive Plan

The Company has elected to account for stock-based employee compensation plans in accordance with Accounting Principles Board Opinion ("APB") No. 25 as permitted by SFAS No. 123, "Accounting for Stock-Based Compensation." In accordance with APB No. 25, compensation expense is not recognized for stock options that have no intrinsic value on the date of grant.



The Company sponsors an Equity Incentive Plan which provides for grants of incentive stock options, nonqualified stock options, restricted shares of common stock, restricted stock units, unrestricted shares and stock appreciation rights.

Upon inception, 4,687,500 shares of common stock were reserved for issuance under the Equity Incentive Plan. During July 2001, the board of directors approved an increase in the number of shares of the Company's common stock available for issuance under the Equity Incentive Plan by an additional 3,000,000 shares. The effectiveness of this increase is subject to the approval of the stockholders of the Company at the next annual or special meeting of stockholders. The maximum number of shares of common stock with respect to which options, restricted stock, restricted stock units or other equity-based awards may be granted under the Equity Incentive Plan during any calendar year to any employee may not exceed 500,000 shares, subject to adjustment upon certain corporate transactions.

On August 18, 1999, restricted stock units with respect to 1,059,000 shares of common stock were granted to employees who were not managing directors with an issue cost of \$0 to the employees and a fair market value of \$14 per share. In October 1999 and March 2000, respectively, restricted stock units for an additional 3,600 and 2,055 shares of common stock were issued to two different employees with an issue cost of \$0 to the employees and a fair market value of \$9.50 and \$13.69 per share, respectively. These restricted stock units, which are subject to continuing service with the Company and other restrictions, generally vest in three annual installments commencing on the third anniversary of the grant date. Compensation expense is being recognized over the five-year vesting period on a straight-line basis. During the years ended 2001 and 2000, 60,142 and 36,891 shares, respectively, were forfeited as a result of a failure to meet vesting requirements. In addition, 136,405 and 77,502 shares, respectively, vested as part of severance arrangements. For the years ended December 31, 2001, 2000 and 1999, respectively, the Company recorded compensation expense and a credit to additional paid-in capital of approximately \$3.3 million, \$3.6 million and \$1.1 million, respectively, related to these restricted stock units.

During August and September 2000, the Company issued to certain newly hired employees an aggregate of 200,000 and 100,000 shares of restricted stock, respectively, each with an issue cost of \$.01 and a fair market value of \$26.50 and \$30.13 per share, respectively. These shares of restricted stock, which are subject to continuing service with the Company, vest in three annual installments on each anniversary of the grant date. Compensation expense is being recognized over the three year vesting period, with 25% already vested on the first anniversary of issuance, 35% vesting the second year and 40% vesting the third year. For the years ended December 31, 2001, 2000 and 1999 the Company recorded compensation expense of approximately \$2.4 million, \$711,000 and \$0, respectively.

On March 13, 2001 the Company issued to certain newly hired employees an aggregate of 60,000 shares of restricted stock with an issue cost of \$.01 and a fair market value of \$38.87 per share. These shares of restricted stock, which are subject to continuing service with the Company, generally will vest in three annual installments on each anniversary of the grant date, although a portion vests in equal increments quarterly for three years from the grant date. For the years ended December 31, 2001, 2000 and 1999 the Company recorded compensation expense of approximately \$616,000, \$0 and \$0, respectively.

# Stock Options

On August 18, 1999, options to purchase an aggregate of 1,200,000 shares of common stock were granted to executive officers of the Company at market value. Of these options, 766,667 options were exercisable as of December 31, 2001. During 2001 and 2000, options to purchase 66,667 and 33,333 shares, respectively, were forfeited due to a failure to meet vesting requirements. In addition, 33,333 and 16,667 shares, respectively were exercised at a price of \$14. The options to purchase the remaining 283,333 shares, which are subject to continuing service with the Company and other restrictions, will become exercisable on the third anniversary of the date of grant. These options generally will expire ten years from the date of grant, unless sooner terminated or exercised. Pursuant to APB No. 25, no compensation expense was recognized since, on the date of grant, these options had no intrinsic value. As of December 31, 2001, the outstanding options had an exercise price of \$14 and a remaining life of approximately eight years.

On January 19, 2001, options to purchase an aggregate of 250,000 shares of common stock were granted to employees of the Company at market value. On March 12, 2001 options to purchase an aggregate of 12,500 shares of common stock were granted to an employee of the Company at market value. All of these options, which are subject to continuing service with the Company and other restrictions, will become exercisable in three equal annual installments commencing on the first anniversary of the date of grant. These options generally will expire ten years from the date of grant, unless sooner terminated or exercised. Pursuant to APB No. 25, no compensation expense was recognized since, on the date of grant, these options had no intrinsic value.

As part of the acquisition of RPM, the Company assumed RPM's obligations under the outstanding option agreements with RPM's employees. Each option to purchase RPM common stock was replaced with a vested option to purchase 98.778 shares of the Company's common stock. In aggregate, options to acquire 2,775,662 shares of the Company's common stock were granted in connection with the RPM acquisition at prices from \$2.78 to \$13.67 per share. During 2001, 1,254,603 of these options were exercised at prices ranging from \$2.78 to \$13.67 per share. The tax benefit associated with the exercise of these options has been recorded as an adjustment to goodwill, resulting in a decrease of approximately \$16.2 million.

The estimated fair value of options granted during 1999 was \$4.97 per option granted, during 2001 the weighted-average fair value of options granted to employees was \$23.65 per option. Fair value is estimated as of the grant date based on a Black Scholes option pricing model using the following assumptions:

OPTIONS GRANTED IN:	March 2001	January 2001	1999
Risk-Free Interest Rate	4.89%	4.89 %	5.25%
Expected Life	7 yrs	7 yrs	7 yrs
Volatility	66%	64%	40%
Dividend Yield	0%	0%	0%

In accordance with SFAS No. 123, compensation expense was not recognized on the date of the grant of the options since these options had no intrinsic value or were issued as part of purchase accounting for the acquisition of RPM. If the Company were to recognize compensation expense under the fair-value based method of SFAS No. 123, its net income would have decreased by approximately \$1.8 million and \$852,000 for the years ended December 31, 2001 and 2000, respectively, resulting in pro forma net income and earnings per share as follows (000's omitted, except per share data):

FOR THE YEARS ENDED DECEMBER 31,	2001	2000	1999
Net Income, As Reported	\$71,587	\$81,923	\$29,034
	69,743	81,071	28,191
	1.13	1.69	0.72
	1.09	1.67	0.70

The effect of applying SFAS No. 123 in the pro forma disclosure above may not be representative of the potential pro forma effect on net income in future periods.

#### Annual Incentive Plan

The Company also sponsors an Annual Incentive Plan. Managing directors and other employees designated by management are eligible to participate. Under this plan, a compensation pool of up to 30% of the Company's pre-tax income, or such lesser percentage determined by the compensation committee, is set aside for managing directors and other employees selected by the compensation committee to participate in this plan. In determining the compensation pool, the compensation expense relating to the grant of restricted stock units and the grant of restricted stock is deducted. Under the plan, no individual participant may receive more than 25% of the compensation pool for any fiscal year.

#### 12. LONG TERM DEBT

Effective August 24, 1999, the Holding Company issued \$100.0 million aggregate principal amount of Senior Notes. The Senior Notes bear interest at a rate of 9½% annually and mature on August 15, 2004. The carrying value of the Senior Notes as of December 31, 2001 is \$99.9 million. The discount on the bond is being amortized as an adjustment to interest expense over the life of the Senior Notes. Debt issuance costs incurred as a result of the Senior Note offering were approximately \$2.7 million, which are also being amortized on a straight-line basis as an adjustment to interest expense over the life of the Senior Notes. Interest expense incurred for the years ended December 31, 2001, 2000 and 1999 was approximately \$10.1 million, \$10.1 million and \$3.5 million, respectively. The indenture covering the Senior Notes includes certain covenants that, among other things, limits the Company's ability to borrow money, pay dividends or repurchase stock, make investments, engage in transactions with stockholders and affiliates, create liens on assets, and sell assets or engage in mergers and consolidations except in accordance with certain specified conditions.

In addition, in connection with the reorganization of the Company from partnership to corporate form on August 24, 1999, the Holding Company issued a note in an aggregate principal amount of \$16.0 million as partial payment for the acquisition of a limited partner interest. The note is payable in three annual installments, with \$11.0 million of the aggregate principal amount already having been paid on the first and second anniversaries of issuance. The remaining \$5.0 million principal amount is payable on the third anniversary of issuance. The note bears interest at the annual rate of 9½%. Interest expense incurred for the years ended December 31, 2001, 2000 and 1999 was approximately \$783,750, \$1.3 million and \$538,000, respectively.

In connection with the acquisitions of Henderson Brothers and Webco, the Holding Company issued \$250.0 million aggregate principal amount of Senior Subordinated Notes (the "Notes") that bear interest at a rate of 12.0% annually and mature on March 2, 2007. The carrying value of the Notes as of December 31, 2001 was \$246.5 million. The discount on the Notes is being amortized as an adjustment to interest expense over the life of the Notes. Debt issuance costs incurred as a result of the Note offering were approximately \$6.9 million, which are also being amortized as an adjustment to interest expense over the life of the Notes. Interest expense incurred for the years ended December 31, 2001, 2000 and 1999 was approximately \$31.2 million, \$25.8 million and \$0, respectively. The indenture covering the Notes includes certain covenants that, among other things, limit the Company's ability to borrow money, pay dividends or repurchase stock, make investments, engage in transactions with stockholders and affiliates, create liens on assets, and sell assets or engage in mergers and consolidations except in accordance with certain specified conditions.

The Notes also require the Company, within 150 days after the end of each fiscal year, to offer to redeem from all holders of the Notes a principal amount equal to the Excess Cash Flow of the Company for the preceding fiscal year at a price equal to 103% of the



principal amount being offered for purchase plus accrued and unpaid interest, if any, to the date of redemption. Each holder is entitled to be offered a pro rata share of the amount subject to redemption based upon his or her ownership percentage of the outstanding Notes. Excess Cash Flow is defined for this purpose as 40% of the amount by which the Company's consolidated EBITDA exceeds the sum of the Company's interest expense, tax expense, increase in net capital or net liquid asset requirements, capital expenditures, any cash payments related to acquisitions of NYSE specialists and any cash payments related to the Company's principal payments of certain other indebtedness. For the year ended December 31, 2001, there was no Excess Cash Flow, as defined for this purpose.

As of December 31, 2001, the Holding Company also had seven promissory notes, representing approximately \$8.5 million, placed with former RPM employees and their family members. These notes are payable in equal annual installments on the anniversaries of issuance, with maturity dates ranging from the second half of 2002 through the first half of 2005, and bear interest at annual rates ranging from 8.0% to 12.0%, payable on a quarterly basis. The remaining four notes, representing approximately \$2.3 million, represent deferred compensation of former RPM employees. These notes are payable in equal annual installments on the anniversaries of issuance, with maturity dates ranging from the second half of 2002 through the second half of 2004, and bear interest at annual rates ranging from 9.5% to 10.0%. Interest expense incurred on these notes for the years ended December 31, 2001, 2000 and 1999 was approximately \$1.0 million, \$0 and \$0, respectively.

# 13. DISCLOSURES ABOUT FAIR VALUE OF FINANCIAL INSTRUMENTS

SFAS No. 107, "Disclosures About Fair Value of Financial Instruments," requires companies to report the fair value of financial instruments for certain assets and liabilities. Substantially all of the Company's financial instruments are short-term in nature or carry market interest rates and, accordingly, approximate fair value.

The fair value of the fixed rate debt, in millions, is as follows:

FOR THE YEARS ENDED DECEMBER 31,	2001		2000	
	Carrying	Fair	Carrying	Fair
	Value	Value	Value	Value
Senior Debt	\$ 99.9	\$106.9	\$ 99.9	\$ 102.3
Senior Subordinated Debt		287.3	<b>246</b> .0	276.8
Fixed Rate Note	5.0	5.2	10.0	10.0
Other	71.1	75.9	41.9	41.5

The fair value of the Senior Notes and the Notes was determined based upon its market value as of December 31, 2001. The fair value of the fixed rate and other notes was determined using current market rates to discount its cash flows.

#### 14. RETIREMENT PLAN

The Company has a defined contribution retirement plan (the "Plan") that is subject to the provisions of the Employee Retirement Income Security Act of 1974 ("ERISA"). Prior to April 1, 2000, The Retirement Services Division of the Bank of New York acted as recordkeeper, while LaBranche acted as custodian and administrator. Effective April 1, 2000, the Plan was amended and restated and all assets were transferred to Fidelity Management Trust Company, which currently acts as custodian and trustee. The Fidelity Investment Institutional Operations Company acts as the recordkeeper of the Plan.

All employees are eligible to participate in the Plan after they have completed twelve months of service and have been credited with 1,000 hours of service. Participants are entitled to contribute voluntarily in an amount equal to not less than 1% and not more than 15% of their annual compensation, to a maximum amount permitted under the Internal Revenue Service ("IRS") regulations for the applicable Plan year. The Company, acting in its sole discretion, can declare and contribute to the Plan an employer matching contribution and an additional voluntary contribution. During the years ended December 31, 2001, 2000 and 1999, the Company contributed approximately \$1.0 million, \$590,000 and \$423,000 respectively, as employer matching contributions to the Plan, and approximately \$3.4 million, \$2.0 million and \$1.1 million respectively, as additional voluntary contributions.

Upon the completion of the acquisition of RPM, the employee participant balances of the Robb, Peck, McCooey 401(k) Plan totaling approximately \$3.6 million were rolled over into the Plan. In addition, the Robb, Peck, McCooey Pension Trust and the Robb, Peck, McCooey Profit Sharing Plan were assumed by the Company. These plans were inactive during 2001, and on August 31, 2001, both plans were terminated subject to the ERISA and IRS provisions.

As of December 31, 2001, the Plan had approximately 492 participants compared to 230 participants as of December 31, 2000.

# 15. FINANCIAL INSTRUMENTS WITH CONCENTRATION OF CREDIT AND OFF-BALANCE SHEET RISK

As a specialist on the NYSE, LaBranche is engaged in various securities trading and lending activities. In connection with its activities as a specialist, LaBranche assumes positions in stocks for which it is responsible. LaBranche is exposed to credit risk associated with the nonperformance of counterparties in fulfilling their contractual obligations pursuant to these securities transactions. LaBranche is exposed to market risk associated with the sale of securities not yet purchased, which can be directly impacted by volatile trading on the NYSE and AMEX. Additionally, in the event of nonperformance and unfavorable market price movements, LaBranche may be required to purchase or sell financial instruments, which may result in a loss to LaBranche.

LaBranche enters into collateralized financing agreements in which it extends short-term credit to major financial institutions. LaBranche controls access to the collateral pledged by the counterparties, which generally consists of U.S. equity and government securities. The value and adequacy of the collateral are continually monitored. Consequently, the risk of credit loss from counterparties' failure to perform in connection with collateralized lending activities is minimal.

In addition, Henderson Brothers and RPM Clearing Corporation, through the normal course of business, enter into various securities transactions as agents. The execution, settlement and financing of those transactions can result in off-balance sheet risk and concentration of credit risk.

Henderson Brothers' and RPM Clearing Corporation's clearance activities involve settlement and financing of various customer securities transactions on a cash or margin basis. These activities may expose Henderson Brothers and RPM Clearing Corporation to off-balance sheet risk in the event the customer or other broker is unable to fulfill its contractual obligations and Henderson Brothers and RPM Clearing Corporation have to purchase or sell securities at a loss. For margin transactions Henderson Brothers and RPM Clearing Corporation may be exposed to significant off-balance sheet risk in the event margin requirements are not sufficient to fully cover losses that customers may incur in their accounts.

Henderson Brothers and RPM Clearing Corporation seek to control the risks associated with customer activities by requiring customers to maintain margin collateral in compliance with various regulatory and internal guidelines. Henderson Brothers and RPM Clearing Corporation monitor margin levels daily and pursuant to such guidelines, require customers to deposit additional collateral or to reduce positions when necessary.

Henderson Brothers and RPM Clearing Corporation are engaged in various brokerage activities whose counterparties primarily include broker-dealers, banks and other financial institutions. Henderson Brothers and RPM Clearing Corporation may be exposed to the risk of default, which depends on the creditworthiness of the counterparty. It is Henderson Brothers' and RPM Clearing Corporation's policy to review, as necessary, the credit standing of each counterparty with which it conducts business.

#### 16. PRO FORMA FINANCIAL INFORMATION (UNAUDITED)

The following 2000 pro forma consolidated results give effect to the Company's March 2000 acquisition of all the outstanding capital stock of Henderson Brothers, the March 2000 acquisition of Webco and the March 2000 issuance of \$250.0 million of Senior Subordinated Notes as if they occurred on January 1, 2000. In addition, the 2000 pro forma consolidated results give effect to the March 2001 acquisition of RPM including the issuance of common stock, the issuance of preferred stock, the assumption of RPM's option agreements and the reversal of the historical results of operations for certain business lines (the "Acquisition Transactions"), as if they occurred on January 1, 2000. The 2001 pro forma consolidated results give effect to the Acquisition Transactions as if they occurred on January 1, 2001. The pro forma impact on revenues, pre-tax income and earnings are as follows (000's omitted, except per share data):

FOR THE YEARS ENDED DECEMBER 31,	2001	2000	1999
	(Pro Forma)	(Pro Forma)	(Pro Forma)
Revenues	\$450,928	\$503,980	\$296,869
Pre-tax Income	123,627	175,670	109,966
Net Income	53,846	78,226	51,800
EPS	0.77	1.21	1.20



# Corporate Information

#### **Directors and Officers**



Michael LaBranche Chairman, Chief Executive Officer and President



James G. Gallagher Director and Executive Vice President



Al Hayward Director and Executive Vice President



Robert M. Murphy Director and Chief Executive Officer, LaBranche & Co. LLC



S. Lawrence Prendergast

Director and

Executive Vice President, Finance



Harvey S. Traison
Director, Senior Vice President
and Chief Financial Officer



Thomas E. Dooley Director Co-Chairman/Chief Executive Officer of DND Capital Partners LLC



E. Margie Filter Director



David A. George Director
(Since 6/01/01)



George E. Robb Jr.

Director

# Stock Trading Information

Our common stock is quoted on the New York Stock Exchange under the symbol "LAB". The following table sets forth the range of high, low and closing prices for our common stock on the NYSE for the periods indicated:

	High	Low	Close
First Quarter 2000	\$15.38	\$11.31	\$12.63
Second Quater 2000	\$17.63	\$11.13	\$14.38
Third Quarter 2000	\$36.25	\$15.44	\$33.38
Fourth Quarter 2000	\$39.63	\$22.19	\$30.56
First Quarter 2001	\$51.03	\$27.69	\$32.16
Second Quarter 2001	\$44.52	\$28.56	\$29.00
Third Quarter 2001	\$30.22	<b>\$19.50</b>	\$22.20
Fourth Quarter 2001	\$35.11	\$22.12	\$34.46

Number of shareholders of record as of March 14, 2002:149

# Dividend Policy

We have never paid cash dividends on our common stock. We do not expect to declare or pay any dividends on our common stock in the foreseeable future, but intend to retain all earnings, if any, to invest in our operations. The payment of future dividends is within the discretion of our board of directors and will depend upon our future earnings, if any, our capital requirements, financial condition and other relevant factors.

# Additional Corporate Information

Investor Relations Contacts
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S. Lawrence Prendergast
Phone: (212) 425-1144
Fax: (212) 344-1469
Email: ir@labranche.com
Forms 10K & 10Q are available at
www.labranche.com or upon request.

Annual Meeting
The Annual Meeting will convene at 9:00 a.m. on May 21, 2002 at The Regent Hotel
55 Wall Street, New York, NY.

Legal Counsel Fulbright & Jaworski L.L.P. New York, NY

Independent Auditors Arthur Andersen LLP New York, NY

Stock Transfer Agent and Registrar U.S. Bank, N.A. 1555 North Rivercenter Drive, Suite 301 Milwaukee, WI 53212 (800) 637-7549

# LaBranche CoInc.

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